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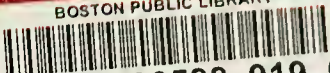
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# REBUILDING BOSTON

FIVE-YEAR  
CAPITAL PLAN

FISCAL YEARS  
1991-1995



Raymond L. Flynn  
*Mayor*

Mayor's Office of  
Capital Planning

Mary Nee  
*Director*

February, 1991



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## A MESSAGE FROM THE MAYOR

FEBRUARY 1991

Dear Neighbors:

All across our City, blue and white *Rebuilding Boston* signs stand as symbols of progress and of the City's commitment to its people, its neighborhoods, and its future.

These capital improvements are the result of the direct involvement of Boston residents who have worked closely with City government to communicate the specific needs of their neighborhoods. The success of their efforts and the City's careful management of its finances can be seen in every neighborhood.

Today, Boston has the nation's most up-to-date fire fighting equipment; neighborhood police stations have been newly constructed in Mattapan and South Boston and renovated and reopened in Brighton, East Boston, and Hyde Park; and Boston's parks and playgrounds have been revitalized. The public places and basic City services the people of Boston rely on every day have been restored as a sign of community pride and neighborhood vitality.

I feel particularly proud of two *Rebuilding Boston* projects which are currently underway: the rebuilding of Boston City Hospital and the construction of a new Police Headquarters.

After five years of careful planning, construction began last fall on the rebuilding of Boston City Hospital. For more than a century, the nationally acclaimed teaching hospital has been the primary source of quality health care for all City residents, especially the indigent and working poor. With each day of construction, we come closer to the day when this proud tradition of health care can be continued in a new, state-of-the-art facility.

This year's capital budget has allocated funds for the planning and design of a new Police Headquarters along Roxbury's Southwest Corridor. The new Headquarters will consolidate all operations of the Police Department into one centrally located facility and accommodate modern public safety technology, such as Enhanced 9-1-1. Furthermore, this strategic public investment will stimulate and anchor private investment in the greater Roxbury community, which in turn will create jobs and economic opportunities for residents and local businesses. When the new Headquarters is completed, the City as a whole will benefit from the enhanced police services and the most modern crime-fighting technology.

These two exciting projects together with ongoing capital improvements all across the City represent our commitment to "Rebuilding Boston." Let's continue to work together to make Boston's neighborhoods better places to live, work, and raise our children.

Sincerely, RAYMOND L. FLYNN, Mayor of Boston

A handwritten signature in blue ink that reads "Raymond L. Flynn". The signature is written in a cursive, flowing style.





## A MESSAGE FROM THE OFFICE OF CAPITAL PLANNING

FEBRUARY 1991

Dear Neighbors:

With each publication of the Capital Plan, Boston residents are provided with a comprehensive summary of where the City has invested its capital resources and a blueprint of what plans lie ahead for the next five years.

For the past six consecutive years, the number of completed projects have increased and new projects have been initiated. Today's \$1.03 billion Capital Plan can point to more than 750 revitalization projects, of which over 450 have already been completed. These 450 projects represent substantial investments in the local economy and will have a long lasting impact on the quality of neighborhood life.

To the people in Boston's neighborhoods, capital projects signify more than numbers. They mean a neighborhood police station, the nation's most modern fire fighting equipment, a new community center, a modernized school for their children, new sidewalks along their street, or a renovated park.

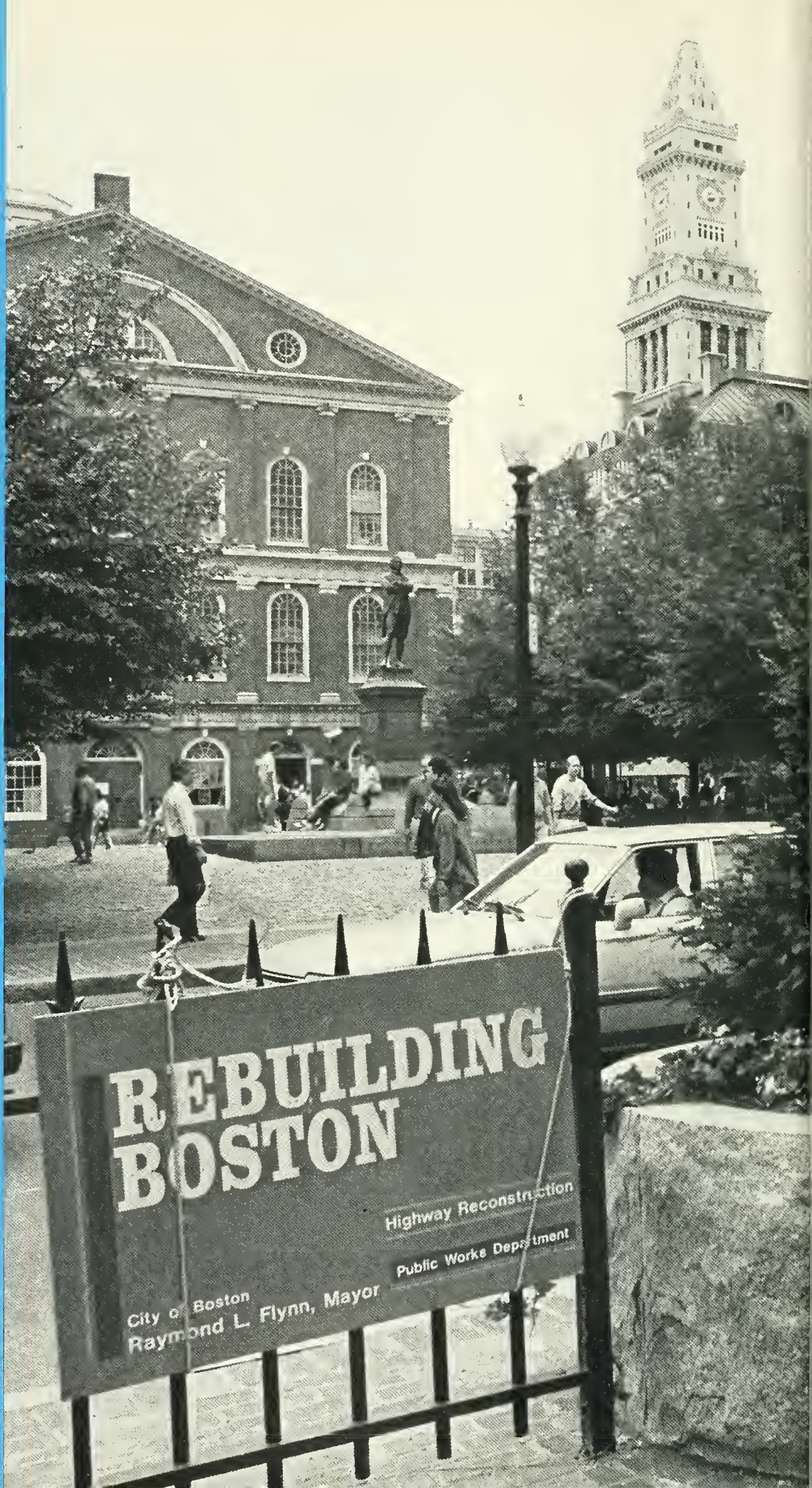
This year, the City has made an extra effort to reach the people most affected by the *Rebuilding Boston* Program – Boston residents. In addition to the citywide presentation of the capital budget found here, fifteen neighborhood profiles have been produced which highlight capital investment on a neighborhood level. These companion documents will not only more broadly communicate the goals and accomplishments of *Rebuilding Boston*, but they will directly identify for residents how their tax dollars are being spent.

This year's capital budget was developed mindful of the economic downturn in our region and the continued cutbacks in state and federal support. Taking these factors into account, the new five-year spending plan has been increased by less than 2%. While the capital budget reflects these difficult times, I believe that by carefully managing our limited resources, we can continue to move forward and address the diverse capital requirements of our City.

Over the last six years the support and participation of many people has made the *Rebuilding Boston* program a success. Neighborhood residents, community groups, construction workers, architects, and several City departments have all played a significant part in the planning and restoration of the City's public facilities and open spaces.

I would like to thank everyone involved for their commitment and hard work. I am hopeful that the information provided in this year's Capital Plan and Neighborhood Profiles will encourage even greater participation by residents all across Boston to join with us in the effort to preserve and maintain our City.

Sincerely, MARY NEE, Director, Mayor's Office of Capital Planning



CONGRESS STREET,  
CENTRAL BUSINESS DISTRICT

### *Rebuilding Boston: A Five-Year Capital Plan*

In September of 1985, the Office of Capital Planning launched the *Rebuilding Boston* program, a five-year capital plan. Every year for the last six years the plan has been updated. New projects are introduced to renovate and restore the police and fire facilities, hospitals, schools, parks, libraries, and roadways in all of Boston's neighborhoods. While at the same time, others have moved forward

Investors Services, Inc., and Standard & Poors Corp. – the nation's leading credit rating agencies – have given Boston's bonds an "A" rating.

Developed in the midst of a challenging financial environment, this year's Plan has been adjusted to accommodate current budgetary constraints, while it remains committed to addressing the ever present physical needs of a historic urban area.



**WILLIAM DEVINE  
GOLF COURSE IN  
FRANKLIN PARK, ROXBURY**

from the planning stages through construction and now stand as examples of what can be achieved through capital investment.

The results of the past six years are far-reaching. More than 750 revitalization projects have been initiated since 1985 and over 450 of these projects have been completed or are in construction. Each one of these capital construction projects has been carefully planned and financed to benefit all Bostonians.

These achievements would not be possible without efficient fiscal management. The prudent and careful management of the City's capital budget, combined with six years of balanced operating budgets, has also resulted in the City's strongest standing in financial markets in recent history. Boston's bond rating has increased five times in five years. Both Moody's

Capital spending is an investment which not only preserves the City's physical assets, it stimulates the local economy as well. *Rebuilding Boston* projects create construction jobs and business opportunities for local residents. New streets, sidewalks, and lights make Boston a favorable place to work, shop, and visit. Modern neighborhood schools, libraries, health care facilities, and beautiful parks make Boston an attractive place for people to raise their children.

A well-planned capital spending program stimulates the local economy, improves government services, and enhances the quality of neighborhood life. It is with this belief that we present this year's Capital Plan, *Rebuilding Boston*, which will take our City into 1995.

This year's Capital Plan details a \$1.03 billion investment strategy for the City of Boston. Over the next five years, the projects outlined in this *Rebuilding Boston* program will be executed to renovate and restore the police and fire facilities, hospitals, schools, parks, libraries, and roadways in all of Boston's neighborhoods.

In addition to presenting the next five years of capital spending, this document provides an overview of the policies which guide the Plan and the accomplishments which underscore its success.

The second half of the Plan outlines the capital budget by department. For each project, a detailed scope of work and the corresponding expenditures are provided. In addition to listing current project expenditures, each budget includes the total of all expensed projects. The sum of

current projects and expensed projects represents the total capital investment.

Readers of previous capital plans will notice that the format of this year's document has been slightly altered. In an attempt to more broadly communicate the goals and accomplishments of *Rebuilding Boston*, this year's capital budget is represented in this document as well as in fifteen additional neighborhood profiles. These companion documents were designed to familiarize Boston residents with the capital investment strategy that has been accomplished and is planned specifically in their neighborhoods.

We hope that presenting the Capital Plan this way will be helpful to fully understanding the *Rebuilding Boston* program and the financial resources which support it.

RALPH WALDO EMERSON  
SCHOOL, ROXBURY





IACONO PLAYGROUND,  
HYDE PARK



TREMONT STREET,  
SOUTH END

*Rebuilding Boston: A Five-Year Capital Plan*

The groundwork for planning capital expenditures is setting policy goals. Listed below are the goals established to guide all capital investments, followed by what has been accomplished to fulfill those goals since the *Rebuilding Boston* program was developed in 1985.

*Police and fire facilities are equipped to best protect the lives of Boston's residents.*

- Neighborhood-based, full-service police stations with ambulance facilities were constructed in Mattapan and South Boston and existing facilities in Brighton, East Boston, and Hyde Park were restored and reopened.
- A new, citywide Drug Control Headquarters was constructed in Jamaica Plain.
- 100% of the City's front-line fire fighting equipment has been replaced. In addition, all thirty-three neighborhood fire

stations have been scheduled for renovations, eighteen of which have already been renovated.

*Quality health care facilities are available to all Bostonians.*

- Boston's largest capital project to date, the construction of a new inpatient facility at Boston City Hospital, is well underway. When completed in 1994, the completely modernized hospital will serve as a model to the nation by providing the highest quality health care to all people regardless of their ability to pay.
- The Foley Building at the Mattapan Chronic Disease Hospital is undergoing an \$11 million renovation. When completed, three patient floors of the building will be totally redesigned to support the diverse medical services provided by this special institution.
- In cooperation with the George Robert White Trust Fund, five neighborhood health centers were renovated and renovations are currently underway at the Hyde Park, South Boston, and Harvard Street (Roxbury) Centers.
- Plans have been initiated to develop a residential facility to care for children who have AIDS or are HIV positive. The proposed \$1 million facility would provide the children, who spend much of their childhoods in hospital wards, with a more appropriate, homelike environment to combat their shared illness.

LADDER TRUCK 1,  
NORTH END



6 **The physical environment of Boston's public schools is safe, comfortable, and conducive to learning.**

- The City has committed \$165 million to making improvements in the physical condition of Boston's schools.

- To date, ninety-six of the Capital Plan's 148 school improvement projects are completed, another twenty-two are in construction, and twenty-five are in the design phase.

- Thirty-seven schools have been slated for extensive modernizations which focus on updating classrooms, libraries, gymnasiums, laboratories, and cafeterias. Nineteen of these modernizations will be completed by the new school year.

- The White Stadium Athletic Facility, servicing Boston's high schools and middle schools, received a \$4.2 million renovation to rehabilitate its field and track, and

tems have been installed, and seven schools have received all new windows.

- The School Department's Central Kitchen Facility was renovated and expanded.

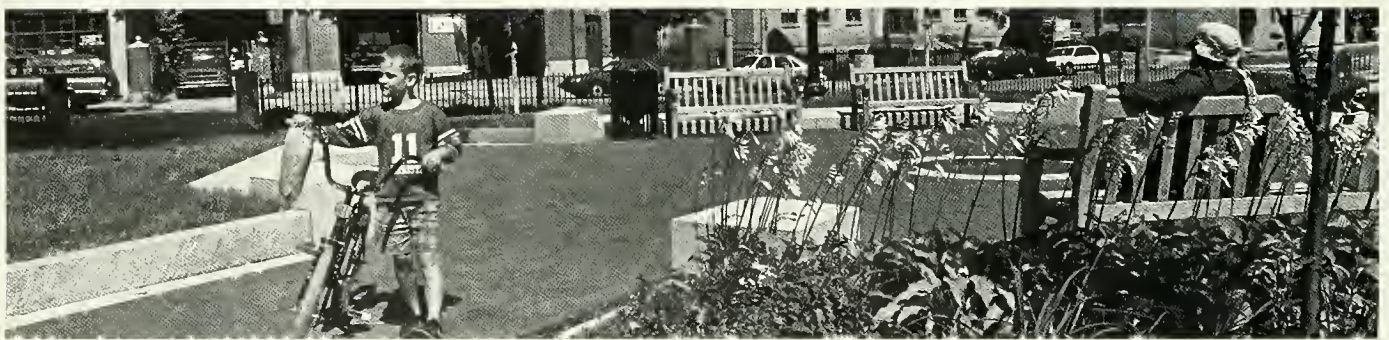
**Boston's green spaces are preserved to enhance the quality of urban life.**

- Since 1985, the City has committed \$90 million to 162 park improvement projects. To date, 130 parks and playgrounds have already been renovated.

- Ninety-one new play lots have been constructed across the City to provide neighborhood children with safe and challenging play environments, including one constructed in Columbus Park specifically designed for persons with disabilities.

- In 1987, the City developed *Boston's Open Space: An Urban Space Plan*, a comprehensive inventory and condition assessment of

OAK SQUARE, BRIGHTON



install new seating, goal posts, locker rooms, and showers.

- A \$20 million modernization project was completed at Boston Latin School and a \$16 million reconstruction is currently underway to provide a modern facility for Boston Latin Academy.

- Numerous additional repairs have also been completed. Forty-four roofs have been replaced, seventeen new heating sys-

more than 240 sites comprising the City's parks and green spaces.

- More than \$2.5 million has been committed to the Historic Burying Grounds Initiative, aimed at preserving Boston's rich history.





MIRABELLA POOL,  
NORTH END

- To date, 1,800 trees have been planted in an effort to “Green the City.”
- The nation’s oldest public park, the Boston Common, has undergone improvements including the repair of Brewer Fountain, the refurbishing of the ballfields, the installation of a new lighting system, and the upgrading of the play lot to make it accessible to persons with disabilities.
- In cooperation with the State, the City developed the Olmsted Historic Landscape Preservation Program to guide the \$10 million program to restore the Olmsted Parks. Already \$1.4 million in improvements have been completed, including renovations to Jamaica Pond, Franklin Park, Back Bay Fens, and the Riverway.
- The City sought over \$1.3 million in State funding to restore the William Devine Golf Course in Franklin Park. The tees, greens, and fairways were all upgraded to provide Boston residents with one of the finest municipal courses in the country.
- Over \$9 million has been dedicated to renovate and restore the buildings which support the City’s open space, such as field houses and maintenance facilities. In addition, a new greenhouse was constructed

in Franklin Park and a new Visitor Information Center is planned for Boston Common.

*Neighborhood-based recreation facilities are available to all Boston residents.*

- Six citywide pool facilities were restored, including the only two city-owned outdoor facilities, the Clougherty and Mirabella Pools. In addition, critical repairs are planned for several additional pool buildings.
- Eight recreation facilities were renovated. The Curley Recreation Center (L Street Bathhouse), Curtis Hall, and the Paris Street Recreation Center now offer modern fitness facilities to local residents.
- Two community centers, the Archdale Community Center and the Gullivan Community Center, were reopened after major renovations restored both facilities.



HAYES SQUARE,  
CHARLESTOWN

*Roadways and sidewalks are maintained to improve traffic flow, enhance the quality of neighborhood life, and support economic development.*

– Close to 200 miles of roadways and sidewalks were reconstructed, seven bridges were rehabilitated, and 5,000 city-owned street lights were installed to improve the City's infrastructure.

– In cooperation with the Public Facilities Department (PFD), neighborhood business districts in Dorchester, Hyde Park, Jamaica Plain, Mission Hill, and East Boston were improved and similar improvements are in design for Codman Square, Egleston Square, and Roslindale Village.

– The infrastructure at the Boston Marine Industrial Park was improved to support the Economic Development and Industrial Corporation's (EDIC) initiatives to increase the City's economic base.

– The work of the Boston Redevelopment Authority (BRA) was supported by constructing roadways and sidewalks for the Tent City Housing Development area, constructing new public ways and a park at the Charlestown Navy Yard, and developing plans to restore the Chinatown Gateway.



*Boston's public libraries are well-equipped to promote literacy and culture.*

– All twenty-six neighborhood branch libraries have been scheduled for building improvements, seventeen of which have already been renovated.

– A \$3.7 million addition was constructed at the West Roxbury Branch Library.

– Designs have been completed for a \$20 million restoration of the Copley Square McKim Building.

WEST ROXBURY BRANCH  
LIBRARY READING GARDEN



WHITE STADIUM  
ATHLETIC FACILITY  
ROXBURY

*Boston's historical landmarks are preserved and its municipal facilities are fully operative.*

- The City is presently working with the federal government to refurbish Faneuil Hall and the Old State House.

- An ongoing restoration at City Hall is improving the plaza, updating the mechanical systems, and waterproofing the exterior. In addition, the fourth floor of the building was reconstructed to accommodate a Child Care Center, which now provides child care for forty-five children.

- Eleven citywide municipal facilities, such as the Codman Square, Hancock Street, Tobin, and Uphams Corner Municipal Buildings, are undergoing renovations to support the many valuable services they offer to residents.



CURTIS HALL MUNICIPAL  
BUILDING, JAMAICA PLAIN



BOSTON CITY HOSPITAL,  
PEDIATRIC ICU,  
SOUTH END

*Rebuilding Boston: A Five-Year Capital Plan*

**W**ith the challenging fiscal environment at hand, the focus of the last two years of capital spending has been to keep the current investment program moving forward by carefully managing City resources, while limiting the number of new capital projects. Nonetheless, we have been planning for Boston's future. Three projects which are just beginning to take form should be distinguished because of their large share of the capital budget and their place in the *Rebuilding Boston* program as the major initiatives of the next five years.

***Boston City Hospital***

Upon taking office in 1984, Mayor Raymond L. Flynn directed City officials to develop a comprehensive plan for the future of Boston City Hospital (BCH).

In the course of the planning process, the City considered a variety of options for BCH including renovation, increased integration with other area hospitals, and a retention of the status quo. Based on careful analysis, it was decided that consolidation of the existing campus into one major inpatient facility would be the most responsible and cost-effective course of action.

The City's plan for the new BCH calls for replacing all current inpatient care buildings with a new, 356-bed facility and renovating several buildings for administrative and support functions. The new hospital will consolidate the existing dispersed campus into a single, more efficient building. The construction of a modern inpatient facility will allow the hospital to continue to offer its current range of health care services to Boston residents for decades to come.

The new addition will house all inpatient services as well as diagnostic, treatment, and support areas that will be used for both inpatient and outpatient services. Existing buildings will also be renovated for administrative and support areas. The scale and residential character of BCH's South End neighborhood was an important consideration in the planning and design of the new facility.

In December of 1990, after five years of planning and review, the financing for the rebuilding of BCH was secured. The City used a unique strategy to finance the project. The \$170 million of revenue bonds sold to finance the hospital were backed by Federal Housing Administration (FHA) insurance. This mortgage guarantee requires the approval of the Department of Housing and Urban Development (HUD) and the Department of Health and Human Services (HHS). BCH is the first publicly owned and operated hospital to qualify under this program.

Complementing the new inpatient facility are a host of additional capital projects planned for the BCH campus. Renovations to the Ambulatory Care Center, Maternity, Dowling and Administration Buildings, and to the Woods-Mullen Memorial Homeless Shelter will support both the administrative needs of the hospital and the health care needs of City residents. All of these additional projects, taken as a whole, represent another \$13 million of capital investment in our City hospital.

Construction of the new hospital is currently underway. When completed in 1994, the new BCH will carry on its 100-year tradition of providing vital medical services to the urban poor in a state-of-the-art facility.

### **Children with AIDS Facility**

In 1986, the City responded to an alarming medical problem that was emerging nationwide: babies born with the AIDS virus. The City moved swiftly to renovate an existing wing at Boston City Hospital to provide an adequate facility for doctors to treat these children. Since that time, the City has witnessed both an increase in the number of pediatric AIDS cases and the dramatic rise in the survival rates of the children.

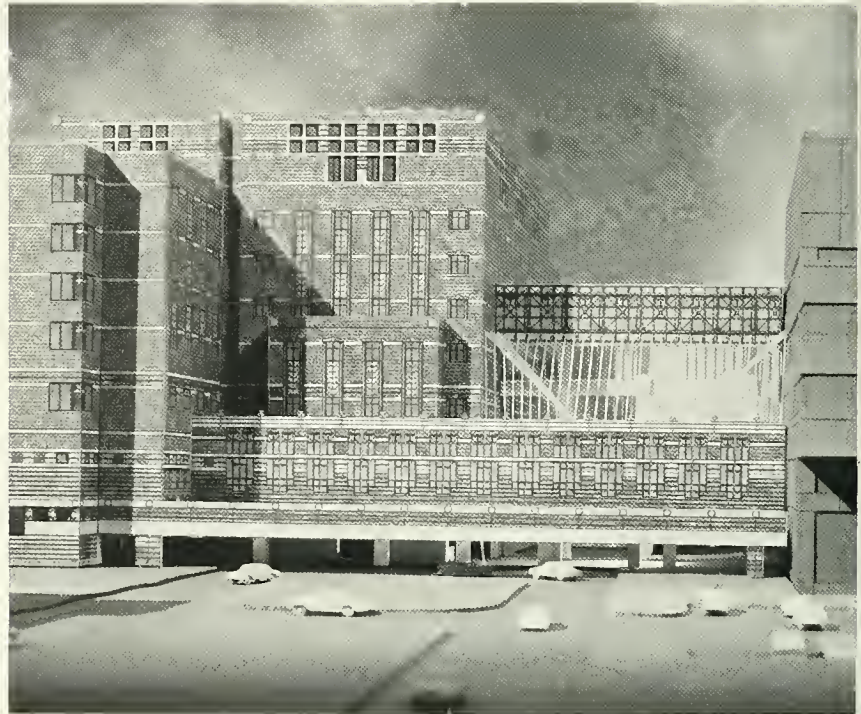
With lifetime expectancies upwards of five to six years, it has become apparent that these children are spending the better part of their lives in hospital wards. In response to this condition, the City has planned for the construction of a \$1 million facility to provide the children with a more appropriate homelike environment to combat their shared illness.

The facility, now in the design phase, will be a home for twenty children and will have the capacity for an additional sixteen children to receive day-care services. It will be located on the grounds of the Mattapan Chronic Disease Hospital.

Construction is expected to begin this Spring on this most critically needed facility.

### **New Police Headquarters**

The City of Boston will gain numerous benefits from the planned construction of a new Police Headquarters along Roxbury's Southwest Corridor. Not only will the construction project provide the Boston Police Department with a state-of-the-art facility and up-to-date public safety technology to better serve Boston residents, the new headquarters will bring economic activity to the greater Roxbury area and



**NEW BOSTON CITY HOSPITAL,  
SOUTH END  
(ARCHITECTURAL MODEL)**

stimulate new economic growth along the Southwest Corridor.

The Boston Police Headquarters at Berkeley Street must be replaced. The current facility needs significant structural and mechanical renovations but more importantly, it suffers from inadequate space and its design poses serious limitations for expansion.

The critical lack of space at the Berkeley Street location has forced half a dozen central functions of the Police Department to be scattered across the City. Moreover, it has inhibited the use of new computer technology which is becoming the mainstay of modern policing.

The Operations Center, which handles emergency dispatch, has unsuitable space for the installation of the Enhanced 9-1-1 emergency telephone system. Enhanced 9-1-1 enables the Police and Fire Depart-

ments instant access to the caller's address. It is particularly necessary if the caller, a young child for example, cannot identify their address or the location of the emergency. This saves valuable time, which can often mean lives. In addition, modern laboratory space for the Crime and Ballistics Investigation Divisions cannot be accommodated in the current building.

Preliminary plans are underway to construct a new Police Headquarters along Roxbury's Southwest Corridor. The proposed facility will require approximately 194,000 square feet and will resemble a modern office building. It will consolidate the police administrative functions in one central location. In addition, the headquarters will provide space for day-care, community rooms, an auditorium, cafeteria, and parking.

Moreover, the new facility will enable the Police Department to create an Operations Center appropriate for the 21st century. The City of Boston will realize the benefits of the Enhanced 9-1-1 system and laboratory space will be provided for ballistics and crime analysis.

The design of a modern facility, with the active involvement of the community, will create a new and significant landmark, one which is compatible with the neighborhood setting. With preliminary estimates ranging from \$41 to \$50 million for construction costs, this will be a major capital investment financed and managed as a part of the City's ongoing capital improvement program.

The construction of the new headquarters along the Southwest Corridor will result in a number of benefits. For the City, this is a large, centrally located expanse of land. This area will provide excellent transportation access for staff and visitors.

The project development will also result in important economic and community opportunities. As a 24-hour-a-day facility, the headquarters will bring hundreds of visitors and staff to the area daily. It is also estimated that upwards to 350 workers will have a hand in the construction process and when the new facility is completed, it will house a work force comprised of 400 civilian employees. In



EAST BOSTON  
POLICE STATION

total, this increased work force and foot traffic will present new employment and business opportunities for community residents and local merchants.

The construction of a new Police Headquarters along Roxbury's Southwest Corridor is actively moving forward. At this time, the City is working closely with the community to choose the designer of the new facility and the design process is anticipated to begin in February of 1991.

When completed in 1993, Boston will have the most modern policing technologies available and will be better able to protect the lives of all City residents. Additionally, the greater Roxbury community will benefit from the economic activity which will result from this public capital investment.



ROSLINDALE VILLAGE  
BUSINESS DISTRICT



# CAPITAL BUDGET OVERVIEW

## Rebuilding Boston: A Five-Year Capital Plan

Last year's capital budget addressed the need to restrict expenditures, a result of the significant reduction of local aid and grants by the State and Federal governments. When preparing this year's budget, the City responded to a similar environment of diminishing financial resources. The economic downturn in our region, combined with rising state and federal deficits, has had a substantial impact on our ability to introduce new capital projects.

This year's Capital Plan carries forward projects initiated during the last six years, and with the exception of the planning and design of the new Police Headquarters, new projects have been limited to those which address critical conditions. The total capital budget of \$1.03 billion is an increase of less than 2% over last year's five-year projection. This approach has allowed the City to move forward with its *Rebuilding Boston* program without creating the need for additional borrowing.

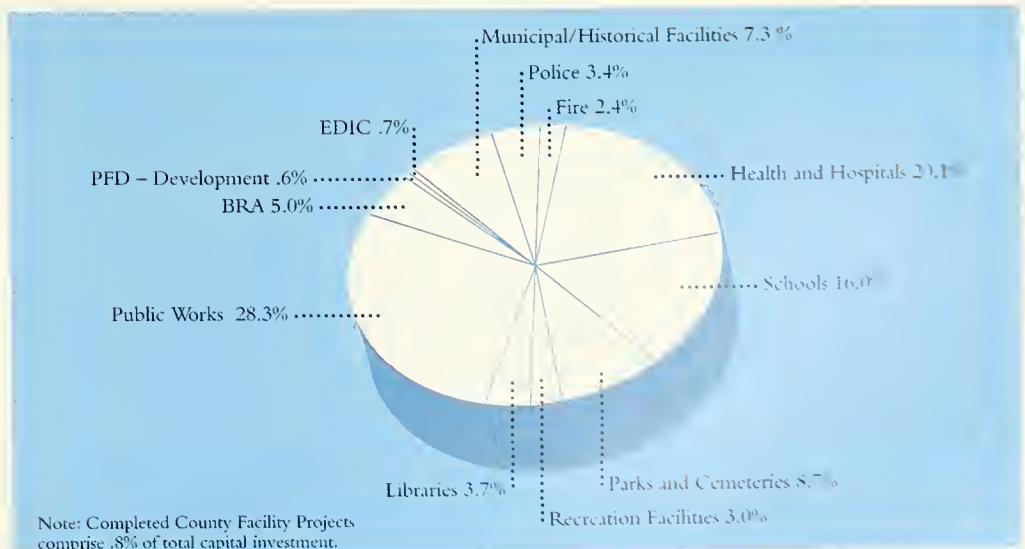
The focus of the next five years of capital investment is to maintain the progress that has been achieved since 1985. More than 750 revitalization projects have been initiated and over 450 of these projects have been completed or are currently in construction. By diligently controlling our expenditures and prioritizing our needs, the City will continue to witness tangible results based on the projects outlined in the five-year Capital Plan.

The department budgets reflect the policy goals established to guide all capital investments. These aforementioned goals are the blueprint for all capital improvement projects targeting the City's public safety and health care facilities, infrastructure, schools, and parks.

The plan to construct a new Police Headquarters is the most significant new initiative included in this year's budget. The funds to support all pre-planning and architectural services, which will bring this project to the point of construction, have been included in the Police Department Budget.

### Capital Fund Expenditures

TOTAL \$1.03B



This past year, the financing of a new Boston City Hospital (BCH) was completed and construction began soon thereafter on the momentous project. The construction of a new \$170 million inpatient facility is the largest capital undertaking in the City's history. Of the \$170 million financed for the project, \$153 million represented in this budget, is associated with the direct cost of construction and the remaining \$17 million is held in a debt service reserve. Another \$13 million has been earmarked for additional projects associated with BCH, such as the renovation of the Dowling and Maternity Buildings on the BCH campus. Additionally, \$20 million has been earmarked for other Health and Hospital facilities at both the Mattapan and Long Island Hospitals, including a \$1 million appropriation to construct a residential facility for children who have AIDS.

Investment in the City's infrastructure continues to be a major component of the Capital Plan. Almost one-third of the budget has been earmarked for the continuation of annual roadway, sidewalk, and streetlighting programs designed to improve public ways and support economic development initiatives. A net increase of \$14 million from last year's figure reflects an additional year of funding.

Fifteen percent of the budget has been dedicated to the ongoing improvements to the physical condition of Boston's public schools. The City has committed \$165 million to insure that the schools are safe, comfortable, and conducive to learning. Over \$20 million was expensed last fiscal year alone on school improvements.

Open space and recreation facilities all across Boston continue to be restored with capital investment. Improvements to the City's parks, playgrounds, and recreation facilities account for 11% of the total capital budget. This year's budget has earmarked close to \$90 million for ongoing open space and recreation facility improvements.

**Capital Budget Summary  
By Department  
FY1991-FY1995**

Department	Total Project Budget (Thousands)
Police	\$ 27,843
Fire	11,716
Health and Hospitals	191,951
Schools	122,523
Parks and Cemeteries	65,514
Recreation Facilities	23,924
Libraries	35,482
Public Works	241,967
Boston Redevelopment Authority	25,418
Public Facilities — Development Division	4,370
Economic Development and Industrial Corporation	1,629
Municipal and Historic Facilities	71,207
<b>Total Current Projects</b>	<b>823,544</b>
<b>Total Expensed Projects</b>	<b>203,738<sup>1</sup></b>
<b>Total Capital Investment</b>	<b>\$1,027,282</b>

*Note 1: Total expensed projects includes \$8,195 of completed County Facility projects.*

The projects included in the Capital Plan are funded mainly by the sale of general obligation bonds. In addition to bond sales, the City actively pursues revenue from state and federal sources, the sale of surplus property, trust funds, and other independent sources.

General obligation debt continues to be the main source of funding for the Capital Plan, contributing 64% of the total Plan revenues. In 1989, the Office of Capital Planning projected borrowing \$430 million for the fiscal year 1989-1993 period. This year's capital budget, for the second year in a row, assumes no increase in the total level of new general obligation debt the City will issue. Controlled expenditure growth allows the City to maintain affordable and predictable levels of debt service, a major component of the City's annual operating budget.

The innovative financing of the construction of a new Boston City Hospital (BCH) is the cornerstone of the City's debt management strategy. By financing BCH with federally insured revenue bonds, the City was able to preserve its general obligation debt capacity by diversifying its revenue sources. As revenue bonds are not included in the statutory debt limits, this self-supporting debt is not reflected on the City's general fund balance statements. Moreover, the bonds received double A ("Aa") ratings as a result of the federal insurance which in turn enhanced their marketability, resulting in lower interest rates. This had a positive impact on the total debt service costs of the City, thus saving Boston tax-payers millions of dollars.

The remaining revenues to finance the Capital Plan are derived mainly from state and federal sources. Considering the cutbacks due to the financial situation at the state and federal levels at this point in time, this budget contains conservative estimates of state and federal support. This year's budget relies on existing commitments, with over 80% of the state and federal grant funds already committed.

Furthermore, the Office of Capital Planning is currently implementing a computerized reporting system to track all external funding sources. For future cash flow management, this billing and aging system will facilitate the more timely receipt of capital interagency funds.

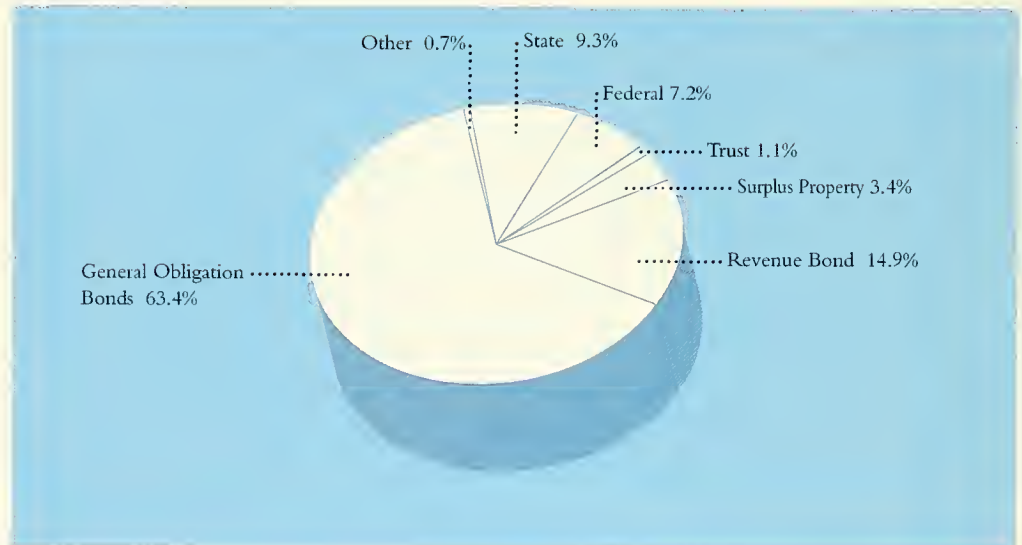
The City is continuing to aggressively pursue state reimbursement of capital funds for school projects. During the next five years, the Capital Plan assumes \$65.3 million as an offset to general fund debt service costs. Of this amount, 93% has already been approved by the State Board of Education.

The sale of surplus property will continue to be reviewed as a potential financing source for capital projects. With the current economic downturn and its effect on the real estate market, revenues from the additional sale of surplus property are not assumed in the current revenue projections.

Conservative revenue estimates and the diversification of funding sources are only part of the City's system of prudent fiscal management. The City remains committed to balancing its budgets and has established a well-developed system of expenditure controls. Taken together, these factors will play an increasingly important role in the City's future financial health.

Capital Fund  
Revenues  
by Source  
(FY 1991 - FY 1995)

TOTAL \$1.03B



**F**or the past several years, the financial community has expressed confidence in Boston's fiscal management. Boston is the only major city in the nation whose bond rating increased five times in five years. The City's strong financial management has been cited by the leading credit rating agencies as a primary reason for elevating the City's bonds to an "A" rating.

How the Rating Services Have Rated Boston's Bonds:

Year	MOODY'S		STANDARD & POORS	
	Date	Rating	Date	Rating
1981	March 27	Rate W/D*		BBB +
	July 8	Ba		
1982		Ba		BBB +
1983	January 12	Bal		BBB +
1984		Bal		BBB +
1985	April 19	Baa		BBB +
1986		Baa		BBB +
1987	April 30	Baal	February 13	A -
1988	April 19	A		A -
1989		A	February 14	A
1990	January 2	A	January 5	A

\* Rate withdrawn in response to passage of Proposition 2 1/2.

Source: Moody's Investors Service, Inc., and Standard & Poors Corp.

During the City's last review, Moody's Investor Services, Inc. stated, "The City's commitment to maintaining fiscal balance is reflected by now well-established sound financial and debt management policies." Similar language accompanied the Standard & Poor's Corp. announcement: "The rating reflects the four-year trend of positive general fund operating results, strong fiscal management, and financial flexibility to meet future uncertainties regarding a softening economy and state aid levels."

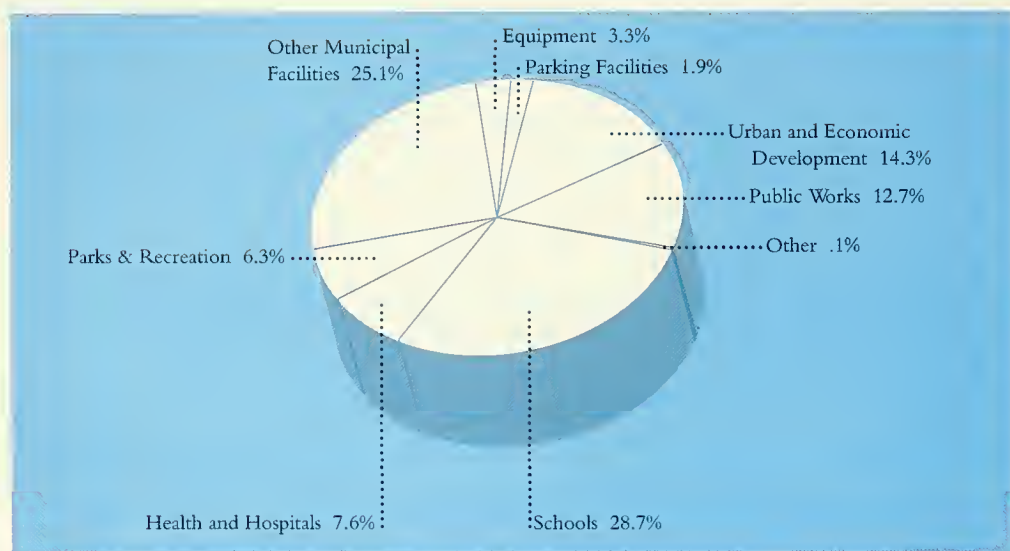
The "A" rating granted to the City has a direct impact on the cost of borrowing associated with the Capital Plan. The 1990 general obligation bond offering, due in a large part to the "A" rating, was afforded an excellent interest rate – the best the City had realized since 1986. The City estimates that this favorable interest rate resulted in a savings of \$3.2 million for Boston tax-payers, over the rates received in March of 1989.

**DEBT FACTORS**

As of June 30, 1990, the net general obligation debt outstanding was \$505.4 million. This amount does not include \$10.9 million of debt payable from other sources (rapid transit, county courts, and water and sewer). This debt is distributed across all areas of capital plan activity with more than 43% in two areas: schools and urban/economic development.

*Capital Fund Net  
G.O. Debt Outstanding  
by Purpose*

**TOTAL \$505.4M**



At the current time, 48.5% of the City's gross outstanding debt is scheduled to mature over the next five years. This will enable the City to recapture its debt-incurring capacity very quickly.

*Capital Fund  
Gross Debt -  
Rate of Principal  
Retirement*

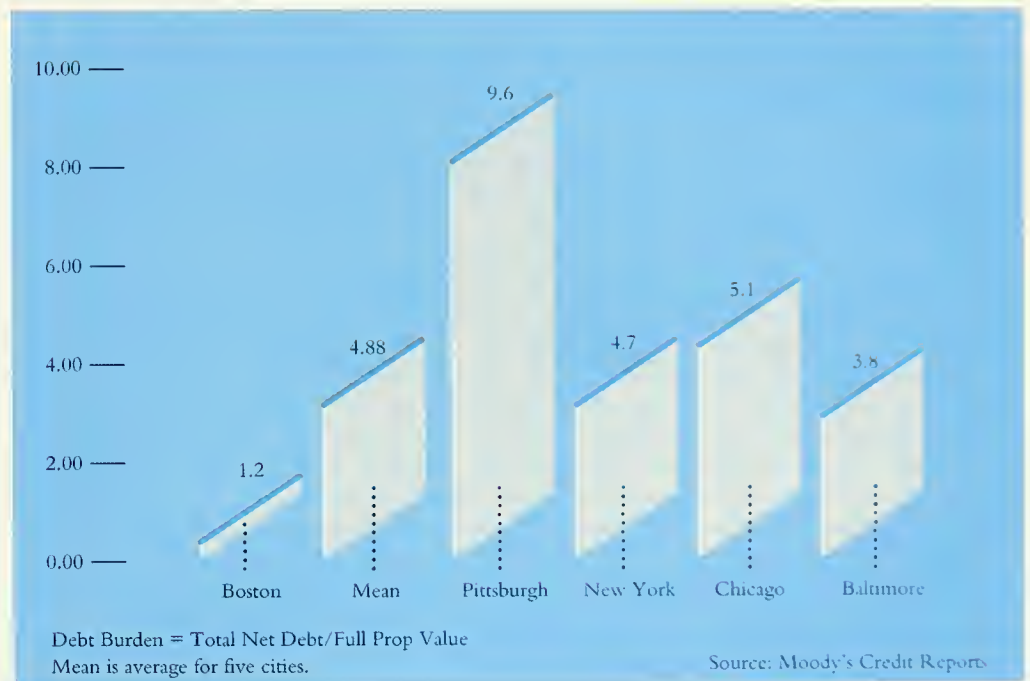
**TOTAL \$516.3M**

As of	Amount	Percentage Total Principal Amount Retired
June 30, 1990		
1991-1995	\$250,439	48.5%
1996-2000	150,525	29.2%
2001-2005	92,435	17.9%
2006-2010	22,925	4.4%
<b>Total</b>	<b>\$516,324</b>	<b>100.0%</b>

**CAPITAL FUND  
DEBT BURDEN**

The City of Boston's debt burden is also extremely favorable at this point in time. A combination of factors – property reevaluation, rapid debt retirement, and moderate debt issuance – have contributed to the City's debt burden of 1.2% compared to a 4.9% mean of five similar cities.

*Debt Burden*

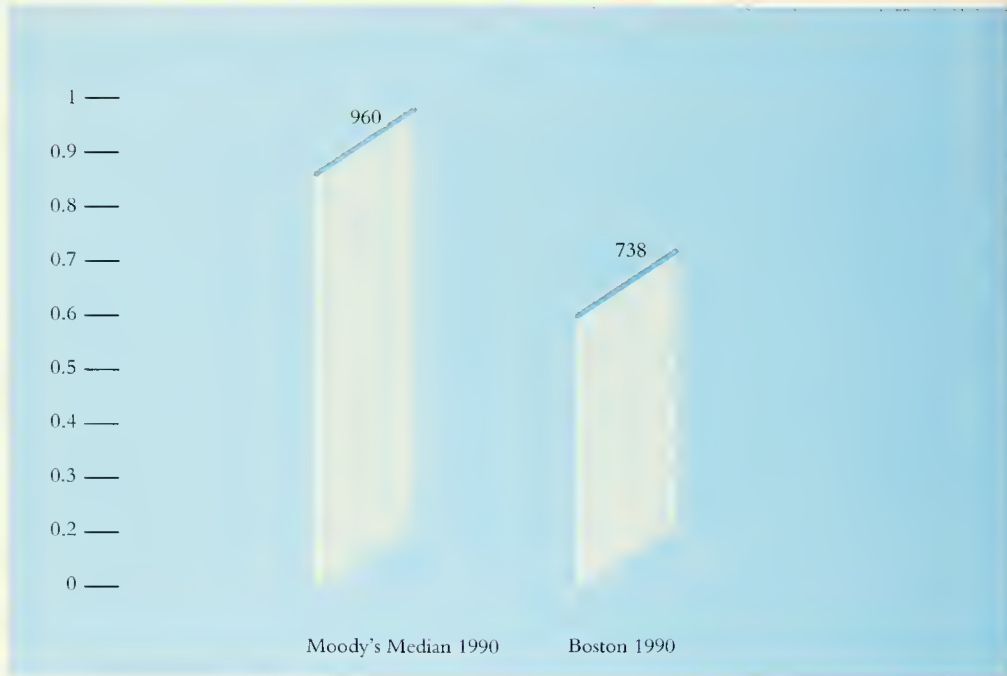


**B**oston's favorable debt position is also demonstrated when explaining Boston's current "per capita debt" based on the most recent Bureau of Census population estimate. Today, it stands at \$738.02. Indeed, Boston has consistently been well below Moody's 1990 median of \$960.00 for cities of comparable size. The City of Boston continues to demonstrate the benefit of prudent capital planning which factors spending needs into a long-range debt management plan. The result is and will continue to be sustained beneficial debt ratios.

*Capital Fund  
City of Boston*

*Per Capita  
Net Debt  
Trends and  
Comparison to  
Moody's Median*

TOTAL \$426.4M





**CAPITAL FUND  
DEBT SERVICE  
REQUIREMENTS**

Finally, the impact of debt service on the overall City of Boston budget has also been carefully reviewed. Current assumptions regarding general obligation borrowing for the fiscal year 1992-1995 period total \$275 million with a 20-year average maturity schedule. These assumptions maintain the borrowing levels projected in the 1989 Capital Plan totalling \$430 million of general obligation bonds. This "level funding" of new debt allows the City to continue the established capital program while adjusting for decreases in state aid.

	FISCAL YEAR ENDING					
	6/30/90	6/30/91	6/30/92	6/30/93	6/30/94	6/30/95
Gross Debt Service Requirements:						
Bonded Debt:						
Principal	49,980	49,474	53,180	56,295	78,526	65,302
Interest	33,509	37,140	36,223	38,475	21,650	28,250
Total <sup>1</sup>	83,489	86,614	89,403	94,770	100,170	93,552
Less Revenue Deemed Available From Related Sources:						
Parking Rentals <sup>2</sup>	2,277	2,800	2,160	1,600	170	170
School Construct Ass't. <sup>3</sup>	27,909	13,779	14,486	13,329	12,433	11,293
County Courthouses <sup>4</sup>	284	239	187	180	174	165
Water and Sewer Pymts.	764	648	482	426	324	229
Sinking Funds <sup>5</sup>	303	386	2,161	1,538	4,450	550
Net Debt Service Requirements						
Bonded Debt:	51,952	68,762	69,927	77,697	82,625	81,145
Interest on Temporary Loans						
Revenue Anticipation <sup>6</sup>	0	0	3,000	3,000	3,000	3,000
Bond Anticipation	0	0	0	0	0	0
<b>Total Net Debt Service Requirements</b>	<b>\$51,952</b>	<b>\$68,762</b>	<b>\$72,927</b>	<b>\$80,697</b>	<b>\$85,625</b>	<b>\$84,145</b>

**NOTES:**

<sup>1</sup> Includes \$90 million issued 1/25/90 and assumes additional borrowing FY92 through FY95 totalling \$275 million, 20-year average maturity, with an average interest rate of 7.5%.

<sup>2</sup> 1991 through 1995 - Estimate - City of Boston Real Property Department.

<sup>3</sup> 1991 through 1995 - Estimate - Office of Capital Planning based on current Capital Plan.

<sup>4</sup> Due from the Commonwealth of Massachusetts.

<sup>5</sup> Includes amounts received on account of betterments estimated at \$100,000 per year.

<sup>6</sup> Assuming \$70 million per year - 1992-1995 at average cost of 5.6%, outstanding 275 days. O.B.P.E. estimate.



This year's edition of *Rebuilding Boston* marks the sixth publication of the City's Capital Plan by the Mayor's Office of Capital Planning. The Capital Plan includes expenditures for over 750 projects in twelve City departments. The following section consists of two executive summaries, departmental capital budgets, and project descriptions for fiscal years 1991-1995. As in previous years, the time frame for the capital budget has been rolled forward by one year, thus maintaining a five-year planning horizon.

Two executive summaries, Capital Project Financing and Capital Project Expenditures, introduce the capital budget section. Both summaries contain departmental totals presented in thousands of dollars. The two summaries give a comprehensive overview of the City's capital priorities and financing sources. The Capital Project Expenditure Summary includes \$331,809,000 of investment from the inception of the *Rebuilding Boston* Program in 1985 through the first quarter of 1991. Approximately 50% of this investment comprises over 250 projects which have been completely expensed. A modification made to this year's plan is the deletion of the County Facilities section of the budget. This deletion is a result of legislation passed in 1989 in which the Commonwealth of Massachusetts

assumed responsibility of the County courthouses. The City's investment, totalling \$8,195,000, has been included in the total expensed figure.

This edition follows the format established in previous Capital Plans. The main body of the capital budget is twofold. Presented on opposite pages are project descriptions and corresponding expenditures, all figures given in thousand of dollars. The department budgets are listed in the order they appear in the Capital Project Expenditures Executive Summary. A brief description of the scope of work for each project is provided in the project descriptions. The reader may then quickly locate a particular project, its scope of work, and examine the capital expenditures on the adjacent page. In addition to listing current project expenditures, each budget includes the aggregate of all totally expensed projects. The sum of current projects and expensed projects represents the total capital investment.

The Capital Project Financing Executive Summary outlines the sources of funding for all capital projects. These funding sources, represented in thousands of dollars, are identified as follows:

<b>Existing Authorization</b>	Existing expenditure authorizations.
<b>Proposed Authorization</b>	Proposed expenditure authorizations.
<b>State</b>	Grants and Chapter 90. State funding identified in departmental project descriptions.
<b>Federal</b>	Highway and historic building grants. Federal funding identified in departmental project descriptions.
<b>Other</b>	Trust funds (Edward Ingersoll Browne Trust Fund and George Robert White Trust Fund), private sources and miscellaneous project funding outside of the capital fund.
<b>Total</b>	Combined sum of all capital project funding sources.

# EXECUTIVE SUMMARY

## Capital Project Financing

(In Thousands of Dollars)

Department	Existing Authorization	Proposed Authorization	State	Federal	Other	Total
Police	\$30,029	\$4,455	\$355	\$0	\$0	\$34,839
Fire	17,108	2,624	0	0	5,075	24,807
Health and Hospitals	197,136	3,397	0	250	5,812	206,595
Schools	158,015	6,820	0	0	0	164,835
Parks and Cemeteries	45,221	26,290	13,369	0	4,945	89,825
Recreation Facilities	27,479	1,455	0	0	1,632	30,566
Libraries	29,903	855	7,000	0	0	37,758
Public Works	112,679	65,299	60,414	51,616	275	290,283
Boston Redevelopment Authority	33,691	0	9,465	7,831	85	51,072
Public Facilities – Development Division	5,518	0	1,000	0	0	6,518
Economic Development and Industrial Corporation	5,474	1,944	0	0	0	7,418
Municipal and Historic Facilities	57,456	2,559	100	14,346	110	74,571
<b>Total Capital Plan</b>	<b>\$719,709<sup>2</sup></b>	<b>\$115,698<sup>2</sup></b>	<b>\$91,703</b>	<b>\$74,043</b>	<b>\$17,934</b>	<b>\$1,027,282</b>

Note 1: Total Capital Plan includes \$8,195 for County Facility projects.

Note 2: Existing and proposed authorizations includes general obligation funds and sale of surplus property receipts.

The Capital Project Expenditure Executive Summary presents existing and projected expenditures. These expenditures, represented in thousands of dollars, are identified as follows:

**Expended Thru 9/30/90**

Ongoing project expenditures through the first quarter of fiscal year 1991. A summary of capital fund expenditures for completed projects which have been expensed and require no further capital expenditure is also included.

**Capital Fund Expenditures  
FY1991**

Expenditures projected for the remainder of fiscal year 1991.

**FY1992-FY1995**

Expenditures projected for fiscal years 1992-1995.

**Long-Range**

Expenditures for projects scheduled to begin within the five years of the plan but are projected to continue beyond the fiscal year 1992-1995 time frame.

**Total Capital Fund**

Combined sum of previous four columns.

**Other**

Trust funds (Edward Ingersoll Browne Trust Fund and George Robert White Trust Fund), federal highway funding, private sources and miscellaneous project funding outside the capital fund.

**Total Project Budget**

Combined sum of the Total Capital Fund and Other columns which represents the City's comprehensive capital investment.

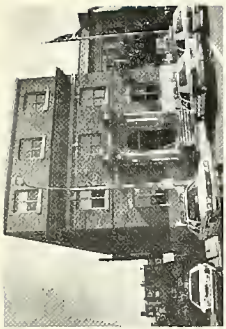
# EXECUTIVE SUMMARY

## Capital Project Expenditures

(In Thousands of Dollars)

Department	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
Police	\$11,519	\$1,173	\$14,255	\$896	\$27,843	\$0	\$27,843
Fire	1,111	852	9,017	736	11,716	0	11,716
Health and Hospitals	37,879	12,373	136,767	292	187,311	4,640	191,951
Schools	38,538	20,287	54,062	9,636	122,523	0	122,523
Parks and Cemeteries	9,350	3,773	40,181	6,267	59,571	5,943	65,514
Recreation Facilities	13,170	3,950	6,804	0	23,924	0	23,924
Libraries	8,600	1,824	15,091	2,967	28,482	7,000	35,482
Public Works	32,437	13,473	96,836	32,446	175,192	66,775	241,967
Boston Redevelopment Authority	4,822	397	10,506	8,608	24,333	1,085	25,418
Public Facilities - Development Division	523	545	2,052	250	3,370	1,000	4,370
Economic Development and Industrial Corporation	363	803	463	0	1,629	0	1,629
Municipal and Historic Facilities	12,179	3,569	28,139	12,974	56,861	14,346	71,207
<b>Total Current Projects</b>	<b>170,491</b>	<b>63,019</b>	<b>414,173</b>	<b>75,072</b>	<b>722,755</b>	<b>100,789</b>	<b>823,544</b>
<b>Total Expensed Projects</b>	<b>169,524</b>				<b>169,524</b>	<b>34,214</b>	<b>203,738<sup>1</sup></b>
<b>Total Capital Investment</b>	<b>\$340,015</b>	<b>\$63,019</b>	<b>\$414,173</b>	<b>\$75,072</b>	<b>\$892,279</b>	<b>\$135,003</b>	<b>\$1,027,282</b>

Note 1: Total expensed projects include \$8,195 of completed County Facility projects.



## POLICE Project Descriptions

- 1 Area A, Central Business District  
Upgrade heating system, waterproof, and renovate interior.
- 2 Area B/C/D and Revolver Range, Roxbury/Dorchester/South End and Moon Island  
Repair HVAC system, improve ventilation at Areas B and D, construct separate locker and shower facilities for female officers at Area C, and renovate rest room facilities at Revolver Range.
- 3 Area E, West Roxbury  
Repair roof and structure; replace clapboard, windows, and step flashing; and paint exterior.
- 4 Cell Renovations, Citywide  
Improve ventilation at various area and neighborhood police stations.
- 5 Computer-Aided-Dispatch (CAD) System, Back Bay  
Design and install CAD system for Police Department and Emergency Medical Service.
- 6 Enhanced 9-1-1, Roxbury  
Install Enhanced 9-1-1 emergency phone system in the New Police Headquarters.
- 7 Fuel Tank Replacements, Citywide  
Identify and replace leaking or defective fuel tanks.
- 8 Jamaica Plain Police Station  
Construct new Jamaica Plain Police Station to house Drug Control Unit (DCU) Headquarters.
- 9 Mobile Operations Center, Roxbury  
Renovate existing structure to house Mobile Operations Headquarters and one ambulance bay.
- 10 New Police Headquarters, Roxbury  
Plan and design a state-of-the-art new Police Headquarters which will include Enhanced 9-1-1 and Computer-Aided-Dispatch technologies.
- 11 Operations Center, Back Bay  
Renovate the Emergency Operations Center at Boston Police Department Headquarters to accommodate CAD installation.
- 12 South Boston Police Station  
Construct new South Boston Police Station.
- 13 Station 5, Hyde Park  
Repair roof and masonry, install new rest rooms and elevator, renovate cellblocks, and improve access to persons with disabilities for use as a full-service police station.
- 14 Training Academy, Hyde Park  
Replace boiler, upgrade electrical system, improve shower facilities, clean masonry, install lighting, replace fence, and enhance landscaping.

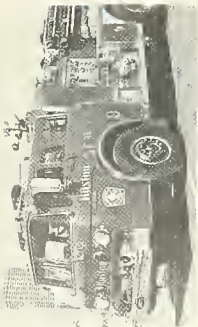


**POLICE**

**Capital Expenditures**

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Area A	\$0	\$90	\$811	\$0	\$901	\$0	\$901
2 Area B/C/D and Revolver Range	56	147	1,343	0	1,546	0	1,546
3 Area E	0	0	251	0	251	0	251
4 Cell Renovations	0	0	150	0	150	0	150
5 Computer-Aided-Dispatch (CAD) System	988	0	2,012	0	3,000	0	3,000
6 Enhanced 9-1-1	217	0	1,958	325	2,500	0	2,500
7 Fuel Tank Replacements	172	80	36	0	288	0	288
8 Jamaica Plain Police Station	3,376	263	358	0	3,997	0	3,997
9 Mobile Operations Center	978	172	1,815	0	2,965	0	2,965
10 New Police Headquarters	0	182	4,247	571	5,000	0	5,000
11 Operations Center	7	75	418	0	500	0	500
12 South Boston Police Station	3,799	7	45	0	3,851	0	3,851
13 Station 5	1,848	12	93	0	1,953	0	1,953
14 Training Academy	78	145	718	0	941	0	941
<i>Total Current Projects</i>	<b>11,519</b>	<b>1,173</b>	<b>14,255</b>	<b>896</b>	<b>27,843</b>	<b>0</b>	<b>27,843</b>
<i>Total Expensed Projects</i>	<b>6,996</b>				<b>6,996</b>	<b>0</b>	<b>6,996</b>
<i>Total Capital Investment</i>	<b>\$18,515</b>				<b>\$34,839</b>	<b>\$0</b>	<b>\$34,839</b>



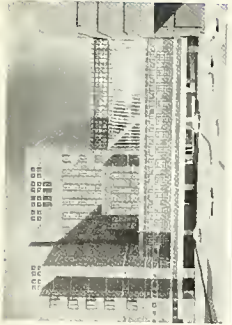
## FIRE Project Descriptions

- |    |   |   |
|----|---|---|
| 1  | Arson Squad, Dorchester                   | Replace overhead door and renovate interior.  |
| 2  | Facility Replacement Study, Citywide      | Conduct study to determine future facility needs.   |
| 3  | Ladder Trucks FY92-FY95                   | Purchase one new aerial ladder truck.   |
| 4  | Moon Island, Boston Harbor                | Repair granite seawall and stabilize and backfill adjacent soils.   |
| 5  | Pumper Trucks FY92-FY95                   | Purchase nine new pumper trucks.  |
| 6  | Renovations at 11 Fire Stations, Citywide | Repair/replace roofs, overhead doors, windows, and masonry; upgrade plumbing systems; and renovate interiors: Engine Cos. 8, North End; 9, East Boston; 14, Roxbury; 17, Dorchester; 21, Dorchester; 33, Back Bay; 37, Roxbury; 41, Brighton; 52, Mattapan; 55, West Roxbury; and Alarm Building, Fenway.   |
| 7  | Renovations at 11 Fire Stations, Citywide | Replace roofs, overhead doors, stairs, and windows; repair masonry and apparatus floors; and upgrade plumbing systems: Engine Cos. 4, Central Business District; 7, Back Bay; 20, Dorchester; 30, West Roxbury; 32, Charlestown; 42, Roxbury; 47, Central Business District; 53, West Roxbury; 54, Long Island, Boston Harbor; 56, East Boston; and Safety Building, Central Business District. |
| 8  | Renovations at 14 Fire Stations, Citywide | Renovate interiors and exteriors: Engine Cos. 2, South Boston; 3, South End; 14, Roxbury; 16, Mattapan; 17, Dorchester; 18, Dorchester; 21, Dorchester; 24, Dorchester; 29, Brighton; 30, West Roxbury; 32, Charlestown; 33, Central Business District; 37, Roxbury; and 39, South Boston.  |
| 9  | Renovations at 16 Fire Stations, Citywide | Renovate interiors and exteriors: Engine Cos. 4, Central Business District; 5, East Boston; 7, Back Bay; 41, Brighton; 42, Roxbury; 48, Hyde Park; 49, Hyde Park; 50, Charlestown; 51, Brighton; 52, Mattapan; 53, West Roxbury; 55, West Roxbury; 56, East Boston; Arson Building, Roxbury; Fire Headquarters, Roxbury; and Maintenance Building, Roxbury.                                     |
| 10 | Rescue Tools and Accessories FY91         | Purchase three heavy-duty rescue tools.   |
| 11 | Safety Building, Beacon Hill              | Remove oil tank, replace boiler, and remove asbestos.   |
| 12 | Training Academy, Moon Island             | Repair roof.  |

**Capital Expenditures**

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Arson Squad	\$0	\$0	\$67	\$0	\$67	\$0	\$67
2 Facility Replacement Study	0	0	20	0	20	0	20
3 Ladder Trucks FY92-FY95	0	0	576	0	576	0	576
4 Moon Island	0	0	239	0	239	0	239
5 Pumper Trucks FY92-FY95	0	0	1,429	0	1,429	0	1,429
6 Renovations at 11 Fire Stations	213	329	1,092	0	1,634	0	1,634
7 Renovations at 11 Fire Stations	822	270	371	0	1,463	0	1,463
8 Renovations at 14 Fire Stations	46	94	2,449	351	2,940	0	2,940
9 Renovations at 16 Fire Stations	30	100	2,688	385	3,203	0	3,203
10 Rescue Tools and Accessories FY91	0	29	0	0	29	0	29
11 Safety Building	0	30	38	0	68	0	68
12 Training Academy	0	0	48	0	48	0	48
<i>Total Current Projects</i>	<b>1,111</b>	<b>852</b>	<b>9,017</b>	<b>736</b>	<b>11,716</b>	<b>0</b>	<b>11,716</b>
<i>Total Expensed Projects</i>	<b>8,016</b>				<b>8,016</b>	<b>5,075</b>	<b>13,091</b>
<b>Total Capital Investment</b>	<b>\$9,127</b>				<b>\$19,732</b>	<b>\$5,075</b>	<b>\$24,807</b>



## HEALTH AND HOSPITALS

### Project Descriptions

#### BOSTON CITY HOSPITAL

- 1 Administration Building  
Remove asbestos from ceiling and install new ceiling.
- 2 Ambulatory Care Center Elevators  
Design control devices and landing doors for four elevators.
- 3 Ambulatory Care Center Fire Command  
Relocate Fire Command into one building.
- 4 Ambulatory Care Center Phase II  
Repair exterior masonry, replace windows and hatches, replace fourth floor roof, and develop space plan for clinic utilization.
- 5 Dowling Building Air-Conditioning  
Install new chilled water pumps and roof chiller to connect to existing operating room air-conditioning system.
- 6 Dowling Building Amphitheater  
Repair roofs and exterior masonry.
- 7 Dowling Building Phase IV  
Renovate first three floors to provide space for emergency pediatric and radiology services, install electrical substation, and construct connector to Ambulatory Care Center.
- 8 Electric Transformers  
Remove/replace eleven transformers.
- 9 Life Safety Systems  
Upgrade smoke and fire-detection alarm systems and sprinkler systems in four patient buildings.
- 10 New Inpatient Facility  
Construct a new 356-bed state-of-the-art inpatient facility.

#### LONG ISLAND HOSPITAL

- 11 Administration Building/Nichols Building  
Replace roofs and Nichols Building windows and repair masonry.
- 12 Homeless Shelter Phase II  
Replace roof on Tobin Building, repair exterior masonry, upgrade plumbing, and install sprinkler system.
- 13 Sewage Treatment Upgrade  
Install new sewer lines to separate storm/sewer systems and upgrade sewerage system serving hospital and emergency shelter.

# HEALTH AND HOSPITALS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>BOSTON CITY HOSPITAL</b>							
1 Administration Building	\$0	\$0	\$525	\$0	\$525	\$0	\$525
2 Ambulatory Care Center Elevators	0	37	37	0	74	0	74
3 Ambulatory Care Center Fire Command	32	4	0	0	36	0	36
4 Ambulatory Care Center Phase II	18	263	540	0	821	0	821
5 Dowling Building Air-Conditioning	0	81	25	0	106	0	106
6 Dowling Building Amphitheater	0	0	0	0	0	1,100	1,100
7 Dowling Building Phase IV	5,925	63	0	0	5,988	1,500	7,488
8 Electric Transformers	199	131	0	0	330	0	330
9 Life Safety Systems	2,390	232	0	0	2,622	0	2,622
10 New Inpatient Facility	21,876	6,916	124,268	0	153,060	0	153,060
<b>LONG ISLAND HOSPITAL</b>							
11 Administration Building/Nichols Building	636	26	0	0	662	0	662
12 Homeless Shelter Phase II	63	242	362	0	667	0	667
13 Sewage Treatment Upgrade	446	96	0	0	542	0	542

## HEALTH AND HOSPITALS

### Project Descriptions

14	Sewer Tie-In and Treatment	Tie in new drop shaft to the inter-island sewage outfall tunnel and decommission the existing treatment plant.
15	Water Supply and Plumbing Systems	Clean and paint water tower, inspect water system, replace pipes and valves, and repair interior plumbing system.
<b>MATTAPAN HOSPITAL</b>		
16	Asbestos Removal	Remove/contain asbestos in tunnels and mechanical room.
17	Children with AIDS Facility	Construct residential facility for children with AIDS.
18	Foley Building Elevator	Upgrade two elevators to meet all Department of Public Safety and Boston Fire Department code requirements.
19	Foley Building Renovation	Renovate patient floors; upgrade central oxygen supply; install new electrical system, lighting, and rest rooms; relocate and expand central sterile supply area; and repair front stairs and main entrance to patient building.
<b>OTHER HOSPITAL FACILITIES</b>		
20	Ambulance Garage, Dorchester	Construct a one-bay ambulance garage.
21	Codman Square Health Center, Dorchester	Renovate interior and exterior.
22	Equipment Purchases FY89-FY92, Citywide	Replace and upgrade medical equipment for Department of Health and Hospitals.
23	Facility Planning, LIH/MCDH	Conduct inventory and needs assessments of Long Island and Mattapan campuses.
24	George Robert White Health Center, Hyde Park	Repair roof, renovate exterior masonry, upgrade building systems, and install ramps for access to persons with disabilities. Funding provided through the George Robert White Trust Fund.
25	Harvard Street Health Center, Roxbury	Upgrade heating, plumbing, and electrical systems; repair roof and flashing; and waterproof foundation. Funding provided through the George Robert White Trust Fund.

# HEALTH AND HOSPITALS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund FY1991	Capital Fund Expenditures FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
14 Sewer Tie-In and Treatment	0	0	570	0	570	0	570
15 Water Supply and Plumbing Systems	0	50	400	0	450	0	450
MATTAPAN HOSPITAL							
16 Asbestos Removal	509	220	256	0	985	0	985
17 Children with AIDS Facility	29	291	452	0	772	250	1,022
18 Foley Building Elevator	0	0	240	0	240	0	240
19 Foley Building Renovation	3,993	1,697	1,738	0	7,428	0	7,428
OTHER HOSPITAL FACILITIES							
20 Ambulance Garage	0	124	105	0	229	0	229
21 Codman Square Health Center	31	64	1,491	0	1,586	0	1,586
22 Equipment Purchases FY89-FY92	1,206	1,154	4,440	0	6,800	0	6,800
23 Facility Planning	309	90	0	0	399	0	399
24 George Robert White Health Center	0	0	0	0	0	365	365
25 Harvard Street Health Center	0	0	0	0	0	450	450

## HEALTH AND HOSPITALS

### Project Descriptions

- |    |  |   |
|----|--|---|
| 26 | Parking Lots, BCH/LIH/MCDH             | Pave four hospital parking lots.  |
| 27 | Roof Replacements, BCH/LIH/MCDH        | Repair roofs on six hospital buildings.   |
| 28 | South Boston Health Center             | Repair roof, windows, and exterior masonry and install sprinkler system. Funding provided through the George Robert White Trust Fund. |
| 29 | Utility Upgrade, LIH/MCDH              | Repair/replace heating system valves, piping, and electrical panels.  |
| 30 | Vacant Buildings, BCH/LIH/MCDH         | Secure vacant buildings to prevent damage due to vandalism, weather, and trespassers.   |
| 31 | Whittier Street Health Center, Roxbury | See Boston Redevelopment Authority for project description.   |



# HEALTH AND HOSPITALS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
26 Parking Lots	205	363	0	0	568	0	568
27 Roof Replacements	12	104	659	0	775	0	775
28 South Boston Health Center	0	0	0	0	0	975	975
29 Utility Upgrade	0	125	417	292	834	0	834
30 Vacant Buildings	0	0	242	0	242	0	242
31 Whittier Street Health Center							
		See Boston Redevelopment Authority for budget expenditures					
<b>Total Current Projects</b>	<b>37,879</b>	<b>12,373</b>	<b>136,767</b>	<b>292</b>	<b>187,311</b>	<b>4,640</b>	<b>191,951</b>
<b>Total Expensed Projects</b>	<b>13,222</b>				<b>13,222</b>	<b>1,422</b>	<b>14,644</b>
<b>Total Capital Investment</b>	<b>\$51,101</b>				<b>\$200,533</b>	<b>\$6,062</b>	<b>\$206,595</b>



## SCHOOLS

### Project Descriptions

- 1 Asbestos Removal, Citywide  
Remove asbestos and reinsulate schools identified in Asbestos Hazard Emergency Response Act (AHERA) Survey.
- 2 Blackstone School/Harvard-Kent School, South End/Charlestown  
Repair skylights and waterproof masonry.
- 3 Boston Latin Academy, Roxbury  
Renovate existing Technical High School building to provide a modern facility for Latin Academy.
- 4 Boston Latin School, Fenway  
Renovate classrooms, cafeteria, auditorium, and hallways; construct new gymnasium wing; upgrade plumbing, electrical, and heating systems; install new windows and doors; and repair masonry.
- 5 Cleveland School Phase II, Dorchester  
Provide access to persons with disabilities.
- 6 Dearborn School Phase II, Roxbury  
Repair lintels, repoint masonry, and replace roof.
- 7 Facility Assessment, Citywide  
Compile a comprehensive inventory and facility analysis of school facilities.
- 8 George Robert White Stadium, Roxbury  
Rehabilitate stadium field and seating and renovate field house.
- 9 Hennigan School Phase II, Jamaica Plain  
Replace roof, repair masonry, and renovate HVAC and plumbing systems.
- 10 Lead Evaluation, Citywide  
Conduct survey of all school water supplies to determine lead content and source.
- 11 Lewenberg School Phase II, Mattapan  
Repair masonry and lintels.
- 12 Mary Curley School Phase I, Jamaica Plain  
Replace windows.
- 13 Mary Curley School Phase II, Jamaica Plain  
Renovate heating system.
- 14 Mary Curley School Phase III, Jamaica Plain  
Provide access for persons with disabilities.
- 15 Mary Lyon Early Learning Center, Brighton  
Provide access for persons with disabilities.
- 16 Mather School Phase II, Dorchester  
Replace roof and repair cornice.

# SCHOOLS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Asbestos Removal	\$0	\$500	\$7,000	\$399	\$7,899	\$0	\$7,899
2 Blackstone School/Harvard-Kent School	0	105	0	0	105	0	105
3 Boston Latin Academy	9,219	3,663	3,118	0	16,000	0	16,000
4 Boston Latin School	17,885	1,115	1,000	0	20,000	0	20,000
5 Cleveland School Phase II	14	47	189	0	250	0	250
6 Dearborn School Phase II	0	400	429	0	829	0	829
7 Facility Assessment	0	0	350	0	350	0	350
8 George Robert White Stadium	2,558	668	1,033	0	4,259	0	4,259
9 Hennigan School Phase II	708	662	0	0	1,370	0	1,370
10 Lead Evaluation	0	15	85	0	100	0	100
11 Lewenberg School Phase II	0	120	79	0	199	0	199
12 Mary Curley School Phase I	579	26	0	0	605	0	605
13 Mary Curley School Phase II	42	517	0	0	559	0	559
14 Mary Curley School Phase III	14	47	189	0	250	0	250
15 Mary Lyon Early Learning Center	0	250	0	0	250	0	250
16 Mather School Phase II	0	300	471	0	771	0	771

## SCHOOLS

### Project Descriptions

- 17-28 Modernization Projects FY89,  
Citywide  
Upgrade heating, electrical, and plumbing systems; repair roofs, egress, and masonry; replace doors and windows; and renovate interiors: Chittrick, Hyde Park; Dickerman, Dorchester; Eliot, North End; Farragut, Mission Hill; Guild, East Boston; Hale, Roxbury; Holmes, Dorchester; Lewis, Roxbury; Mackey, South End; O'Hearn, Dorchester; and Wheatley, Roxbury.
- 29-35 Modernization Projects FY90,  
Citywide  
Upgrade heating, electrical, and plumbing systems; repair roofs, egress, and masonry; replace doors and windows; and renovate interiors: Bradley, East Boston; Fuller, Jamaica Plain; Irving, Roslindale; Martin Luther King Jr., Dorchester; Timilty, Roxbury; Wilson, Dorchester; and Winthrop, Dorchester.

# SCHOOLS

## Capital Expenditures (In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>MODERNIZATION PROJECTS FY89</b>							
17 Chittick School	58	733	972	0	1,763	0	1,763
18 Dickerman School	44	482	442	0	968	0	968
19 Eliot School	58	581	518	0	1,157	0	1,157
20 Farragut School	9	387	975	0	1,371	0	1,371
21 Guild School	71	474	434	0	979	0	979
22 Hale School	58	585	229	0	872	0	872
23 Holmes School	353	555	1,487	0	2,395	0	2,395
24 Lewis School	785	566	711	0	2,062	0	2,062
26 Mackey School	442	664	500	0	1,606	0	1,606
27 O'Hearn School	549	655	299	0	1,503	0	1,503
28 Wheatley School	187	500	942	0	1,629	0	1,629
<b>MODERNIZATION PROJECTS FY90</b>							
29 Bradley School	11	81	545	0	637	0	637
30 Fuller School	7	68	739	0	814	0	814
31 Irving School	14	669	1,926	0	2,609	0	2,609
32 Martin Luther King Jr. School	17	547	1,717	0	2,281	0	2,281
33 Trintily School	0	302	1,904	0	2,206	0	2,206
34 Wilson School	46	460	2,254	0	2,760	0	2,760
35 Winthrop School	11	471	1,718	0	2,200	0	2,200

## SCHOOLS

### Project Descriptions

- 36-44 Modernization Projects FY91, Citywide  
Upgrade heating, electrical, and plumbing systems; repair roofs, egress, and masonry; replace doors and windows; and renovate classrooms, cafeterias, and auditorium areas: Adams, East Boston; Bates, Roslindale; Endicott, Dorchester; Everett, Dorchester; Gardner, Brighton; Mendell, Jamaica Plain; Russell, Dorchester; Sarah Greenwood, Hyde Park; and Taylor, Mattapan.
- 45-49 Modernization Projects FY92, Citywide  
Waterproof masonry, repair roofs, replace doors and windows, and renovate classrooms: Higginson, Roxbury; Mason, Roxbury; Robert G. Shaw, West Roxbury; Stone, Dorchester; and Taft, Brighton.

# SCHOOLS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
MODERNIZATION PROJECTS FY91							
36 Adams School	0	177	1,003	0	1,180	0	1,180
37 Bates School	0	211	1,196	0	1,407	0	1,407
38 Endicott School	0	155	881	0	1,036	0	1,036
39 Everett School	0	197	1,118	0	1,315	0	1,315
40 Gardner School	0	261	1,481	0	1,742	0	1,742
41 Mendell School	0	160	906	0	1,066	0	1,066
42 Russell School	0	237	1,343	0	1,580	0	1,580
43 Sarah Greenwood School	0	226	1,280	0	1,506	0	1,506
44 Taylor School	0	257	1,453	0	1,710	0	1,710
MODERNIZATION PROJECTS FY92							
45 Higginson School	0	0	607	0	607	0	607
46 Mason School	0	0	1,394	0	1,394	0	1,394
47 Robert G. Shaw School	0	0	1,399	0	1,399	0	1,399
48 Stone School	0	0	1,525	0	1,525	0	1,525
49 Taft School	0	0	2,909	0	2,909	0	2,909

## SCHOOLS

### Project Descriptions

- 50 Modernization Projects FY93–FY94, Citywide  
Project long-range expenditures for Boston Public School modernization projects.
- 51 Roof Replacements at 39 Schools  
Adams, East Boston; Alighieri, East Boston; Baldwin, Brighton; Bates, Roslindale; Beethoven, West Roxbury; Blackstone, South End; Brighton High School; Carter, South End; Channing, Hyde Park; Cleveland, Dorchester; Conley, Roslindale; Dickerman, Dorchester; Edison, Brighton; Elihu Greenwood, Hyde Park; Everett, Dorchester; Fifield, Dorchester; Gardner, Brighton; Gavin, South Boston; Harvard–Kent, Charlestown; Holmes, Dorchester; Irving, Roslindale; Lewenberg, Mattapan; Lewis, Roxbury; Longfellow, Roslindale; Martin Luther King Jr., Roxbury; Mary Curley, Jamaica Plain; Mason, Roxbury; McKay, East Boston; McKinley, Back Bay; Mendell, Jamaica Plain; Mozart, Roslindale; O’Hearn, Dorchester; Parkman, Jamaica Plain; Perkins, South Boston; Philbrick, Roslindale; Robert G. Shaw, West Roxbury; Sarah Greenwood, Dorchester; Stone, Dorchester; and Sumner, Roslindale.
- 52 South Boston High School  
Phases III and IV  
Renovate roof, repair parapet and masonry, and replace windows.
- 53 Taft School, Brighton  
Renovate heating system.



**SCHOOLS**  
**Capital Expenditures**  
*(In Thousands of Dollars)*

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
50 Modernization Projects FY93-FY94	0	0	2,369	9,237	11,606	0	11,606
51 Roof Replacements at 39 Schools	4,770	531	0	0	5,301	0	5,301
52 South Boston High School Phases III and IV	0	260	743	0	1,003	0	1,003
53 Taft School	29	400	200	0	629	0	629
<b>Total Current Projects</b>	<b>38,538</b>	<b>20,287</b>	<b>54,062</b>	<b>9,636</b>	<b>122,523</b>	<b>0</b>	<b>122,523</b>
<b>Total Expensed Projects</b>	<b>42,312</b>				<b>42,312</b>	<b>0</b>	<b>42,312</b>
<b>Total Capital Investment</b>	<b>\$80,850</b>				<b>\$164,835</b>	<b>\$0</b>	<b>\$164,835</b>



## PARKS AND CEMETERIES

### Project Descriptions

#### OPEN SPACE PROJECTS

- 1 American Legion Playground Phase II, East Boston  
Repair concrete retaining wall and replace fencing.
- 2 Arnold Arboretum Phase II, Jamaica Plain  
Repair pathways, drinking fountain, and benches.
- 3 Back Bay Fens, Fenway  
Restore Agassiz Bridge and surrounding landscape. Project supported by State and City funding.
- 4 Basketball Courts, Citywide  
Renovate basketball courts and install new stands and fencing.
- 5 Beethoven School Play Area, West Roxbury  
Redesign play area, install new equipment, and construct walkways.
- 6 Boston Common Critical Repairs, Central Business District  
Repair Brewer Fountain and enhance landscaping.
- 7 Buckley Playground, South Boston  
Construct play lot, sitting area, and drinking fountain accessible to persons with disabilities; renovate basketball court; and repair lighting.
- 8 Cedar Square Park, Roxbury  
Repair wall, walkway, and fencing; install seating; and enhance landscaping.
- 9 Ceylon Street Playground, Roxbury  
Construct play lot, reconstruct basketball courts, rehabilitate fields, develop pathway system, repair stairs, and enhance landscaping. Project supported by State and City funding.
- 10 Chandler Pond, Brighton  
Conduct a study to guide further restoration of the pond. Project supported by State and City funding.
- 11 Columbus Park Utility Plan, South Boston  
Conduct a survey to determine site layout and maintenance needs of utilities within the park.
- 12 Commonwealth Avenue Mall, Kenmore/Back Bay  
Install steel picket fencing and upgrade irrigation system.
- 13 Commonwealth Avenue Underpass, Back Bay  
Conduct structural analysis.
- 14 Condon School Playground, South Boston  
Construct new infield; install new backstop, benches, and fencing; add stone dust warning track; and plant trees.

# PARKS AND CEMETERIES

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>OPEN SPACE PROJECTS</b>							
1 American Legion Playground Phase II	\$0	\$0	\$102	\$0	\$102	\$0	\$102
2 Arnold Arboretum Phase II	0	17	98	0	115	0	115
3 Back Bay Fens	257	11	0	745	1,013	1,000	2,013
4 Basketball Courts	0	0	495	0	495	0	495
5 Beethoven School Play Area	0	11	104	0	115	0	115
6 Boston Common Critical Repairs	219	50	138	0	407	0	407
7 Buckley Playground	0	17	156	0	173	0	173
8 Cedar Square Park	0	28	172	0	200	0	200
9 Ceylon Street Playground	54	42	615	0	711	0	711
10 Chandler Pond	0	0	0	80	80	0	80
11 Columbus Park Utility Plan	0	12	13	0	25	0	25
12 Commonwealth Avenue Mall	0	52	63	0	115	0	115
13 Commonwealth Avenue Underpass	0	0	50	0	50	0	50
14 Condon School Playground	0	30	70	0	100	0	100

## PARKS AND CEMETERIES

### Project Descriptions

- |    |  |   |
|----|--|---|
| 15 | Cook Street Play Area, Charlestown                 | Construct play lot, install steel picket fencing, remove basketball court, and add plantings.   |
| 16 | Critical Repairs, Citywide                         | Perform critical repairs to ballfields, tennis courts, play lots, and lighting: Clifford Park, Roxbury; Eustis Park, Roxbury; King School Park, Roxbury; and Joyce Playground, Brighton.  |
| 17 | Cronin (Wainwright) Park, Dorchester               | Renovate play lot, install benches, plant trees, and enhance landscaping.   |
| 18 | DeFilippo Playground, North End                    | Construct play lot, renovate basketball and street hockey courts, install seating areas and lighting, replace fencing at street, and add plantings.   |
| 19 | Dorchester Park                                    | Construct entrance, seating plaza, and play lot accessible to persons with disabilities; renovate basketball and tennis courts and baseball fields; and repair fencing, pavement, security lighting, and drainage. Project supported by State and City funding. |
| 20 | Dorothy M. Curran Children's Park,<br>South Boston | Construct a play lot accessible to persons with disabilities.   |
| 21 | Drinking Fountains, Citywide                       | Install drinking fountains accessible to persons with disabilities.   |
| 22 | Fallon Field Phase II, Roslindale                  | Renovate soccer and baseball fields.  |
| 23 | Floodlight Repairs, Citywide                       | Evaluate existing floodlights throughout park system and restore deteriorated poles.  |
| 24 | Franklin Park, Roxbury                             | Renovate park as recommended in the Olmsted Master Plan. Project supported by State and City funding.   |
| 25 | Franklin Park Cross-Country Track,<br>Roxbury      | Construct cross-country track.  |
| 26 | Galvin (Rogers) Park, Brighton                     | Renovate play lot, install play equipment, and redevelop pavement and edging to improve safety.   |
| 27 | Garvey Playground, Dorchester                      | Renovate ballfields, improve drainage and water system, construct basketball court, and install fencing.  |
| 28 | Harambee (Franklin) Field, Mattapan                | Renovate playground and fields, improve drainage, construct playing field, restore walkways, and enhance landscaping. Project supported by State and City funding.  |

## PARKS AND CEMETERIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
15 Cook Street Play Area	0	15	135	0	150	0	150
16 Critical Repairs	0	15	100	0	115	0	115
17 Cronin (Wainwright) Park	0	0	173	0	173	0	173
18 DeFillipo Playground	0	29	259	0	288	0	288
19 Dorchester Park	56	66	689	0	811	0	811
20 Dorothy M. Curran Children's Park	0	30	402	0	432	0	432
21 Drinking Fountains	0	0	115	0	115	0	115
22 Fallon Field Phase II	0	29	144	0	173	0	173
23 Floodlight Repairs	0	30	631	0	661	0	661
24 Franklin Park	137	0	0	824	961	1,000	1,961
25 Franklin Park Cross-Country Track	0	50	238	0	288	0	288
26 Galvin (Rogers) Park	0	0	115	0	115	0	115
27 Garvey Playground	0	52	293	0	345	0	345
28 Harambee (Franklin) Field	40	30	1,166	0	1,236	0	1,236

## PARKS AND CEMETERIES

### Project Descriptions

- |    |  |   |
|----|--|---|
| 29 | Harvard Mall, Charlestown                      | Repair masonry walls.   |
| 30 | Hayes Square, Charlestown                      | Renovate park; install paving, curbs, seating, and lighting; and plant trees.   |
| 31 | Healy Playground, Roslindale                   | Construct new play lot and basketball court, renovate ballfields, install fencing, plant trees, and enhance landscaping. Project supported by State and City funding.                       |
| 32 | Hooker Street Playground, Allston              | Renovate play lot, repair and color-coat basketball court, replace fencing and benches, and install bollards.   |
| 33 | Humboldt Avenue Play Lot, Roxbury              | Renovate play lot, install benches, and enhance landscaping.  |
| 34 | Jamaica Pond, Jamaica Plain                    | Construct bike path, repair pedestrian path, restore landscape, and stabilize pond edge. Project supported by State and City funding.   |
| 35 | Jamaica Pond Boathouse, Jamaica Plain          | Replace windows and doors, renovate kitchen and classroom space, and install rest rooms accessible to persons with disabilities.  |
| 36 | Jeep Jones Playground, Roxbury                 | Renovate play lot; repair basketball court, fencing, pavement, stairs, and benches; install ramps for access to persons with disabilities; upgrade drainage systems; and clear wooded area. |
| 37 | Lambert Avenue Wall, Roxbury                   | Reconstruct stone retaining wall.   |
| 38 | Lambert Playground Study, Roxbury              | Evaluate structural conditions and design stone retaining wall.   |
| 39 | Lantern Wall, West Roxbury                     | Reconstruct stone wall.   |
| 40 | Laviscourt Plaza, Roxbury                      | Construct two play lots, install fencing, and enhance landscaping.  |
| 41 | Lee (Clemente) Playground, Fenway              | Renovate ballfields, walkways, running track, and lighting and install drinking fountains accessible to persons with disabilities.  |
| 42 | Liberty Tree Square, Central Business District | Reconstruct pedestrian park and install ceremonial arch.  |
| 43 | Lincoln Square, South Boston                   | Repair historic fence and gate.   |
| 44 | LoPresti Park, East Boston                     | Repair granite wall, steel railings, bulkhead, and decking; construct amphitheater and play area; and enhance landscaping.  |

## PARKS AND CEMETERIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
29 Harvard Mall	0	0	86	0	86	0	86
30 Hayes Square	38	25	187	0	250	0	250
31 Healy Playground	329	100	124	0	553	0	553
32 Hooker Street Playground	6	29	195	0	230	0	230
33 Humboldt Avenue Play Lot	0	32	292	0	324	0	324
34 Jamaica Pond	762	67	0	438	1,267	1,000	2,267
35 Jamaica Pond Boathouse	106	100	290	0	496	0	496
36 Jeep Jones Playground	0	50	468	0	518	0	518
37 Lambert Avenue Wall	0	44	393	0	437	0	437
38 Lambert Playground Study	0	30	0	0	30	0	30
39 Lantern Wall	0	6	52	0	58	0	58
40 Laviscount Plaza	8	42	500	0	550	0	550
41 Lee (Clemente) Playground	0	29	259	0	288	0	288
42 Liberty Tree Square	0	20	105	0	125	0	125
43 Lincoln Square	38	62	0	0	100	0	100
44 LoPresti Park	138	120	3,202	0	3,460	0	3,460

## PARKS AND CEMETERIES

### Project Descriptions

- |    |   |  |
|----|---|--|
| 45 | Martin Playground, Dorchester                           | Renovate play lot, install benches, and enhance landscaping.   |
| 46 | McConnell Park, Dorchester                              | Construct play lot, renovate ballfields and passive area, install benches, replace fencing and security gates, upgrade water and drainage systems, repair pavement, and plant trees.   |
| 47 | McGann Playground, Hyde Park                            | Construct play lot and new walkways and repair walls.  |
| 48 | Mozart Street Playground, Jamaica Plain                 | Restore basketball court; replace fencing; renovate play lot and spray area; repair pavement; and enhance landscaping.   |
| 49 | Msgr. Reynolds Park, South End                          | Construct new play lot, install picket fencing and benches, and enhance landscaping.   |
| 50 | Mt. Pleasant Play Area, Roxbury                         | Renovate play lot, install benches and fencing, and plant trees.   |
| 51 | Murphy Playground, Jamaica Plain                        | Construct play lot, renovate ballfields, upgrade water and drainage systems, install security gates, improve field lighting and poles, and repair perimeter fencing.   |
| 52 | O'Day Playground, South End                             | Renovate play lot, basketball courts, and fencing; install lighting and drinking fountain accessible to persons with disabilities; remove excess pavement; redesign sitting area; and enhance entrances.   |
| 53 | Olmsted Park, Jamaica Plain                             | Construct bike path and restore stone dust path and landscape. Project supported by State and City funding.  |
| 54 | Orchard Park, Roxbury                                   | Construct basketball courts and play lot, renovate ballfields, replace fencing and backstops, improve floodlighting system, and install water system.  |
| 55 | Peters Park Phase II, South End                         | Renovate play lot, upgrade softball field, remove concrete remnants of pool, restore lawn, and enhance entrance way landscaping.   |
| 56 | Phillips Street Play Area,<br>Central Business District | Renovate park, remove asphalt, and repair play equipment.  |
| 57 | Play Lots, Citywide                                     | Construct new play lots: Beauford, Roxbury; Clifford, Roxbury; Edwards, Charlestown; Flaherty, Roxbury; Garvey, Dorchester; Hobart Street, Brighton; Lambert Avenue, Roxbury; Langone, North End; Malcolm X (Washington Street), Roxbury; Mission Hill (Smith Street), Jamaica Plain; Paris Street, East Boston; Penniman, Allston; Porzio, East Boston; Quincy Street, Roxbury; and Thetford, Mattapan. |



## PARKS AND CEMETERIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
45 Martin Playground	0	25	113	0	138	0	138
46 McCommell Park	567	5	0	0	572	0	572
47 McGann Playground	0	11	104	0	115	0	115
48 Mozart Street Playground	0	50	382	0	432	0	432
49 Msgr. Reynolds Park	9	30	51	0	90	0	90
50 Mt. Pleasant Play Area	0	25	263	0	288	0	288
51 Murphy Playground	43	95	381	0	519	0	519
52 O'Day Playground	67	61	160	0	288	0	288
53 Olmsted Park	404	80	23	0	507	1,000	1,507
54 Orchard Park	0	50	352	0	402	0	402
55 Peters Park Phase II	0	30	143	0	173	0	173
56 Phillips Street Play Area	0	12	103	0	115	0	115
57 Play Lots	856	94	0	0	950	0	950

## PARKS AND CEMETERIES

### Project Descriptions

- 58 Portsmouth Street (Murphy) Playground, Allston  
Construct play lot, renovate basketball court, install fencing, enhance landscaping, and improve access and visibility into park.
- 59 Porzio Park, East Boston  
Repair lighting, fencing, and picnic tables; color-coat basketball court; and enhance landscaping.
- 60 Prescott Square, East Boston  
Construct sand area, path, and sitting area; rehabilitate lawns; lay mow strip; plant shrubs; replace perimeter fencing; and improve access to persons with disabilities.
- 61 Public Garden, Central Business District  
Install irrigation system.
- 62 Public Garden Fountains, Central Business District  
Install recirculating system for ornamental fountains.
- 63 Quincy Street Play Area, Dorchester  
Construct new play lot, repair fencing, provide access to persons with disabilities, and enhance landscaping.
- 64 Ripley Playground, Dorchester  
Renovate play lot and tennis and basketball courts, repair fencing, and enhance landscaping.
- 65 Riverway, Fenway  
Restore landscape, construct paths, and install lighting.
- 66 Roberts Playground, Dorchester  
Construct two play lots, walkways, and jogging path with exercise stations; renovate two basketball courts, one tennis court, and three ballfields; install benches, fencing, and backstop; and enhance landscaping.
- 67 Ronan Park, Dorchester  
Redesign play lot and passive area; install park lighting; repair and color-coat basketball courts; resod lawns; repair stairs, fencing, and walkways; and clear wooded area.
- 68 Ryan Playground, Charlestown  
Construct play lot, rehabilitate ballfields, install new fencing and vehicular barriers, reconfigure parking area and pathways, and enhance landscaping. Project supported by State and City funding.
- 69 Scarborough Pond, Roxbury  
Conduct a study to guide further restoration of the pond. Project supported by State and City funding.
- 70 South End Library Park  
Reset all pavers and red brick walks, install ornamental steel picket fencing, and enhance landscaping.

## PARKS AND CEMETERIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
58 Portsmouth Street (Murphy) Playground	0	33	255	0	288	0	288
59 Porzio Park	0	50	123	0	173	0	173
60 Prescott Square	0	30	170	0	200	0	200
61 Public Garden	0	9	77	0	86	0	86
62 Public Garden Fountains	0	20	61	0	81	0	81
63 Quincy Street Play Area	0	29	259	0	288	0	288
64 Ripley Playground	0	25	320	0	345	0	345
65 Riverway	72	0	0	436	508	1,000	1,508
66 Roberts Playground	437	22	0	0	459	0	459
67 Ronan Park	8	66	271	0	345	0	345
68 Ryan Playground	516	13	0	0	529	0	529
69 Scarborough Pond	0	0	0	94	94	0	94
70 South End Library Park	0	17	156	0	173	0	173

## PARKS AND CEMETERIES

### Project Descriptions

- 71 Sparrow Park, South End  
Renovate play lot, replace benches, and repair drinking fountain.
- 72 Summer and Lamson Street Playground,  
East Boston  
Reconstruct play lot, repair basketball and street hockey courts, and provide access to persons with disabilities.
- 73 Tennis Courts, Citywide  
Repave courts, replace equipment, repair fencing, and install benches.
- 74 Thompson Square, Charlestown  
Construct pedestrian park; install lighting, seating, and drinking fountain; and plant trees.
- 75 Trotter School Playground, Roxbury  
Renovate play lot, repair pavement, install fencing and lighting, provide access to persons with disabilities, and replace trees.
- 76 Union Park, South End  
Recast fountains, install recirculating pumps and lighting, renovate fencing, and repair and clean granite base.
- 77 Walker Overpass, Mattapan  
Demolish existing overpass and install fencing.
- 78 Walker Playground, Mattapan  
Construct play lot, sitting area, path system, entrances, and basketball courts and renovate ballfields. Project supported by State and City funding.
- 79 Walnut Park, Roxbury  
Renovate play lot; install play equipment, safety surface, and benches; and plant trees.
- 80 Walnut Street Play Lot, Roxbury  
Construct new play lot.
- 81 Wards Pond, Jamaica Plain  
Conduct a study to guide further restoration of the pond. Project supported by State and City funding.
- 82 Winthrop Park, Roxbury  
Renovate play lot and basketball court.
- PARK FACILITIES**
- 83 American Legion Field House,  
East Boston  
Perform critical structural repairs.
- 84 Back Bay Maintenance Building  
Perform critical repairs to roof, masonry, windows, and doors.
- 85 Clemente Field House, Fenway  
Stabilize windows, roof, and door to prevent deterioration of existing structure.
- 86 Field House Facilities, Citywide  
Construct field houses with rest rooms accessible to persons with disabilities.

# PARKS AND CEMETERIES

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
71 Sparrow Park	0	20	66	0	86	0	86
72 Summer and Lamson Street Playground	0	29	259	0	288	0	288
73 Tennis Courts	0	25	378	0	403	0	403
74 Thompson Square	55	50	145	0	250	0	250
75 Trotter School Playground	0	28	260	0	288	0	288
76 Union Park	0	25	75	0	100	0	100
77 Walker Overpass	0	25	205	0	230	0	230
78 Walker Playground	35	35	360	0	430	0	430
79 Walnut Park	0	0	288	0	288	0	288
80 Walnut Street Play Lot	0	15	135	0	150	0	150
81 Wards Pond	0	0	0	245	245	0	245
82 Winthrop Park	0	20	296	0	316	0	316
PARKS FACILITIES							
83 American Legion Field House	0	50	407	0	457	0	457
84 Back Bay Maintenance Building	0	23	127	0	150	0	150
85 Clemente Field House	5	20	75	0	100	0	100
86 Field House Facilities	96	75	263	507	941	0	941

## PARKS AND CEMETERIES

### Project Descriptions

- |    |   |   |
|----|---|---|
| 87 | Franklin Park Circulation System, Roxbury                               | Develop paved circulation system.   |
| 88 | Franklin Park Greenhouses Phase II, Roxbury                             | Construct two new greenhouse facilities.  |
| 89 | Franklin Park Greenhouses Phase III, Roxbury                            | Demolish and remove abandoned and deteriorated greenhouses.   |
| 90 | Franklin Park Maintenance Facility Phase II, Roxbury                    | Continue critical repairs to heating and plumbing systems, roof, and windows.   |
| 91 | Franklin Park Maintenance Facility Phase III, Roxbury                   | Replace windows, caulk frames, install exterior egress doors on Administration building, and repair new windows on garage.  |
| 92 | Franklin Park Master Plan, Roxbury                                      | Assess circulation, storage, and maintenance needs to plan future site improvements.  |
| 93 | Franklin Park Stables, Roxbury  | Install new roofing system and repair roof rafters and masonry.   |
| 94 | Hunt Field House, Mattapan  | Repair roof, windows, and doors; clean and repoint brick; paint interior; and install security system, exterior water fountain, hose bib, and rest rooms accessible to persons with disabilities. |
| 95 | Mt. Hope Chapel, Roslindale   | Repair stone arches and timber roof.  |
| 96 | Mt. Hope Maintenance Building, Roslindale                               | Construct new maintenance building to replace facility destroyed by fire.   |
| 97 | Stadium Field Houses Phase II, East Boston, South Boston and Dorchester | Renovate announcer's area, repaint exterior, install security doors at East Boston, and provide rest rooms and ramps accessible to persons with disabilities at all three sites.                  |
| 98 | Visitors Information Center, Central Business District                  | Construct a new Visitors Information Center on Boston Common.   |

## PARKS AND CEMETERIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
87 Franklin Park Circulation System	0	63	357	0	420	0	420
88 Franklin Park Greenhouses Phase II	0	50	707	0	757	0	757
89 Franklin Park Greenhouses Phase III	0	20	145	0	165	0	165
90 Franklin Park Maintenance Facility Phase II	104	48	1,163	0	1,315	0	1,315
91 Franklin Park Maintenance Facility Phase III	0	17	127	0	144	0	144
92 Franklin Park Master Plan	0	0	26	0	26	0	26
93 Franklin Park Stables	0	23	168	0	191	0	191
94 Hunt Field House	0	0	0	568	568	0	568
95 Mt. Hope Chapel	0	0	138	0	138	0	138
96 Mt. Hope Maintenance Building	56	57	562	0	675	0	675
97 Stadium Field Houses Phase II	319	102	488	0	909	0	909
98 Visitors Information Center	49	25	936	0	1,010	0	1,010

## PARKS AND CEMETERIES

### Project Descriptions

#### OTHER PARK PROGRAMS

- 99 Additional Parks FY92–FY95, Citywide  
Project long-range expenditures for on-going capital improvement program for parks and playgrounds.
- 100 Equipment Purchases FY86–FY92, Citywide  
Purchase equipment to upgrade Parks and Recreation Department maintenance capability.
- 101 General Park Renovations FY86–FY95, Citywide  
Renovate play lots, ballfields, courts, walls, fencing, and walkways.
- 102 Matching Grants  
Maintain a capital reserve to match State and Federal grant programs established for park and playground improvement projects.
- 103 Tree Planting FY86–FY95, Citywide  
Plant trees along newly constructed streets and around other capital improvement projects.

#### CEMETERY PROJECTS

- 104 Bennington Street Cemetery, East Boston  
Install perimeter fencing.
- 105 Central Burying Grounds, Central Business District  
Reconstruct deteriorated mound tomb structure.
- 106 Copp's Hill Cemetery Phase I, North End  
Repair walls, entrance steps, and gate.
- 107 Copp's Hill Cemetery Phase II, North End  
Rebuild perimeter retaining wall.
- 108 Historic Cemeteries FY86–FY95, Citywide  
Upgrade and preserve historic cemeteries: Copp's Hill, North End; Eliot Street (Eustis Street), Roxbury; Granary Burying Ground, Central Business District; King's Chapel, Central Business District; Market Street, Brighton; South End South, South End; and Westerly, West Roxbury.
- 109 Market Street Cemetery, Brighton  
Reconstruct section of front wall and clean and repoint remaining wall.



# PARKS AND CEMETERIES

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>OTHER PARKS PROGRAMS</b>							
99 Additional Parks FY92-FY95,	0	0	13,000	248	13,248	0	13,248
100 Equipment Purchases FY86-FY92	594	58	398	0	1,050	0	1,050
101 General Park Renovations FY86-FY95	880	100	579	0	1,559	0	1,559
102 Matching Grants	0	0	0	1,606	1,606	0	1,606
103 Tree Planting FY86-FY95	1,057	154	1,108	476	2,795	0	2,795
<b>CEMETERY PROJECTS</b>							
104 Bennington Street Cemetery	0	54	0	0	54	0	54
105 Central Burying Grounds	0	50	165	0	215	0	215
106 Copp's Hill Cemetery Phase I	33	82	0	0	115	0	115
107 Copp's Hill Cemetery Phase II	0	0	220	0	220	0	220
108 Historic Cemeteries FY86-FY95	900	100	60	0	1,060	943	2,003
109 Market Street Cemetery	0	76	39	0	115	0	115
<i>Total Current Projects</i>	<b>9,350</b>	<b>3,773</b>	<b>40,181</b>	<b>6,267</b>	<b>59,571</b>	<b>5,943</b>	<b>65,514</b>
<i>Total Expensed Projects</i>	<b>22,611</b>				<b>22,611</b>	<b>1,700</b>	<b>24,311</b>
<b>Total Capital Investment</b>	<b>\$31,961</b>				<b>\$82,182</b>	<b>\$7,643</b>	<b>\$89,825</b>



## RECREATION FACILITIES

### Project Descriptions

- 1 Archdale Community Center, Roslindale  
Renovate entire facility including multi-use wing and gymnasium.
- 2 Columbus Park Field House, South Boston  
Repair gutters and downspouts; replace roof; install heating system, exterior lighting, and egress; remove asbestos; and construct ramp and rest rooms accessible to persons with disabilities.
- 3 Curley Recreation Center (L Street Bathhouse), South Boston  
Complete renovation of facility, install beach fences, renovate handball courts, and upgrade HVAC.
- 4 Curtis Hall Phase II, Jamaica Plain  
Repair masonry, resurface driveway and parking lot, and enhance landscaping.
- 5 Flaherty (Healy) Pool Phase II, Roslindale  
Install pool deck drains and recoat pool deck.
- 6 Gallivan Community Center, Mattapan  
Renovate entire facility including multi-use wing and gymnasium.
- 7 Hyde Park Municipal Building Phase I  
Repair roof, masonry, windows, and doors; remove asbestos; and paint interior.
- 8 Kent Community School, Charlestown  
Reconstruct basketball court, repair lighting and fencing, and enhance landscaping.
- 9 Lee Community School, Mattapan  
Construct play area accessible to persons with disabilities, passive area, and wading pool and install spray pool and fencing.
- 10 Mirabella Pool Phase II, North End  
Replace children's pool supply and drainage lines, deck seating, fencing, and gate; repair concrete wall; paint; and enhance landscaping.
- 11 Mirabella Pool Study, North End  
Conduct structural analysis of building.
- 12 Mission Hill Extension Recreation Center Phase II, Roxbury  
Replace doors and reglaze or recaulk windows.
- 13 Mission Hill Extension Recreation Center Phase III, Roxbury  
Upgrade HVAC system and paint exterior.
- 14 Nazzaro Recreation Center Phase II, North End  
Replace boiler and windows and repair masonry.
- 15 Ohrenberger Community School, West Roxbury  
Construct soccer field and install field lighting and fencing.

## RECREATION FACILITIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Archdale Community Center	\$1,164	\$900	\$327	\$0	\$2,391	\$0	\$2,391
2 Columbus Park Field House	0	96	234	0	330	0	330
3 Curley Recreation Center (L Street Bathhouse)	7,731	197	994	0	8,922	0	8,922
4 Curtis Hall Phase II	5	35	746	0	786	0	786
5 Flaherty (Healy) Pool Phase II	0	30	44	0	74	0	74
6 Gallivan Community Center	1,162	489	540	0	2,191	0	2,191
7 Hyde Park Municipal Building Phase I	35	351	114	0	500	0	500
8 Kent Community School	0	10	58	0	68	0	68
9 Lee Community School	0	19	105	0	124	0	124
10 Mirabella Pool Phase II	0	14	101	0	115	0	115
11 Mirabella Pool Study	0	50	0	0	50	0	50
12 Mission Hill Extension Recreation Center Phase II	51	1	0	0	52	0	52
13 Mission Hill Extension Recreation Center Phase III	0	50	71	0	121	0	121
14 Nazzaro Recreation Center Phase II	26	641	0	0	667	0	667
15 Ohrenberger Community School	280	81	0	0	361	0	361

## RECREATION FACILITIES

### Project Descriptions

- 16 Orchard Park Community Center, Roxbury  
Initiate planning and design to support renovation of multi-use community center.
- 17 Orchard Park Recreation Center/Orient Heights Recreation Center, Roxbury/East Boston  
Repair roofs and gym floors, upgrade electrical systems, install security systems, and waterproof buildings.
- 18 Paris Street Recreation Center Phase II, East Boston  
Repair roof and flashing, repoint masonry, replace skylights, and modify HVAC system.
- 19 Roslindale Municipal Building Phase II  
Repair roof and drain lines, repair windows, install elevator accessible to persons with disabilities, and paint interior.
- 20 Shelburne Recreation Center Phase II, Roxbury  
Repair roof and windows.
- 21 Shelburne Recreation Center Phase III, Roxbury  
Install fire alarm system.
- 22 Swimming Pools, Citywide  
Repair twenty-two swimming pools.
- 23 Tobin Municipal Building, Mission Hill  
Renovate gym and interior areas; modernize electrical, heating, and plumbing systems; upgrade fire detection system; remove asbestos; and replace windows.
- 24 Tobin Municipal Building Site Improvements, Mission Hill  
Enhance landscape for areas between the Tobin Municipal Building, Tobin School, Parker Hill Branch Library, and Mission Hill Playground.

## RECREATION FACILITIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
16 Orchard Park Community Center	0	90	100	0	190	0	190
17 Orchard Park Recreation Center/Orient Heights Recreation Center	36	156	127	0	319	0	319
18 Paris Street Recreation Center Phase II	0	70	627	0	697	0	697
19 Roslindale Municipal Building Phase II	30	27	657	0	714	0	714
20 Shelburne Recreation Center Phase II	24	100	140	0	264	0	264
21 Shelburne Recreation Center Phase III	0	72	0	0	72	0	72
22 Swimming Pools	0	70	1,220	0	1,290	0	1,290
23 Tobin Municipal Building	2,623	376	377	0	3,376	0	3,376
24 Tobin Municipal Building Site Improvements	3	25	222	0	250	0	250
<i>Total Current Projects</i>	<b>13,170</b>	<b>3,950</b>	<b>6,804</b>	<b>0</b>	<b>23,924</b>	<b>0</b>	<b>23,924</b>
<i>Total Expensed Projects</i>	<b>5,080</b>				<b>5,080</b>	<b>1,562</b>	<b>6,642</b>
<b>Total Capital Investment</b>	<b>\$18,250</b>				<b>\$29,004</b>	<b>\$1,562</b>	<b>\$30,566</b>



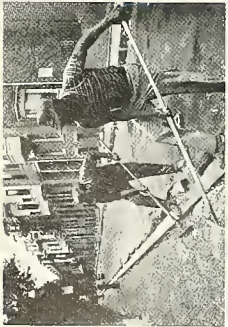
## LIBRARIES

### Project Descriptions

- |     |  |  |
|-----|--|--|
| 1   | Charlestown Service Building                 | Replace roof, waterproof, and upgrade building systems.  |
| 2   | Long-Range Facility Study, Citywide          | Conduct study to determine future facility needs of the Library Department.  |
| 3-4 | McKim Building, Copley Square                | Restore/rehabilitate mechanical, plumbing, and electrical systems and complete architectural and artwork restoration.  |
| 5   | Renovations at 6 Branch Libraries, Citywide  | Replace windows, upgrade HVAC systems, improve lighting, and renovate interiors: Brighton; Connolly, Jamaica Plain; Dudley, Roxbury; Egleston, Jamaica Plain; Hyde Park; and Roslindale.   |
| 6   | Renovations at 8 Branch Libraries, Citywide  | Replace roofs and windows and renovate interior spaces and exterior sites: Adams, Dorchester; East Boston; Mattapan; North End; South Boston; Uphams Corner, Dorchester; Washington Village, Roxbury; and West End.  |
| 7   | Renovations at 8 Branch Libraries, Citywide  | Replace roofs, upgrade heating and electrical systems, and improve access to persons with disabilities: Codman Square, Dorchester; East Boston; Egleston, Jamaica Plain; Faneuil, Brighton; Grove Hall, Roxbury; Parker Hill, Roxbury; Roslindale; and Uphams Corner, Dorchester.  |
| 8   | Renovations at 9 Branch Libraries, Citywide  | Replace roofs, upgrade heating and electrical systems, and improve access to persons with disabilities: Brighton; Charlestown; Jamaica Plain; Mattapan; North End; Orient Heights, East Boston; South Boston; South End; and West End.   |
| 9   | Renovations at 11 Branch Libraries, Citywide | Replace roofs and floors, upgrade heating systems, improve entrances and access to persons with disabilities, and renovate interior spaces and exterior sites: Adams Street, Dorchester; East Boston; Faneuil, Brighton; Grove Hall, Roxbury; Hyde Park; Kirstein, Central Business District; Mattapan; North End; Roslindale; South Boston; and West End. |
| 10  | West Roxbury Branch Library Addition         | Construct new addition to the West Roxbury Branch Library.   |
| 11  | West Roxbury Branch Library                  | Replace boiler, rest rooms, and floors; repair roof and windows; renovate interior; install new lighting, security, and fire alarm systems; construct work space; upgrade electrical distribution; and install sprinkler system in administrative area.  |

**LIBRARIES**  
**Capital Expenditures**  
*(In Thousands of Dollars)*

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Charlestown Service Building	\$887	\$201	\$2,400	\$1,074	\$4,562	\$0	\$4,562
2 Long-Range Facility Study	0	0	10	0	10	0	10
3-4 McKim Building	1,451	631	9,425	1,893	13,400	7,000	20,400
5 Renovations at 6 Branch Libraries	7	104	500	0	611	0	611
6 Renovations at 8 Branch Libraries	0	51	1,214	0	1,265	0	1,265
7 Renovations at 8 Branch Libraries	59	69	989	0	1,117	0	1,117
8 Renovations at 9 Branch Libraries	733	37	0	0	770	0	770
9 Renovations at 11 Branch Libraries	1,890	554	395	0	2,839	0	2,839
10 West Roxbury Branch Library Addition	3,419	177	158	0	3,754	0	3,754
11 West Roxbury Branch Library	154	0	0	0	154	0	154
<b>Total Current Projects</b>	<b>8,600</b>	<b>1,824</b>	<b>15,091</b>	<b>2,967</b>	<b>28,482</b>	<b>7,000</b>	<b>35,482</b>
<b>Total Expended Projects</b>	<b>2,276</b>				<b>2,276</b>	<b>0</b>	<b>2,276</b>
<b>Total Capital Investment</b>	<b>\$10,876</b>				<b>\$30,758</b>	<b>\$7,000</b>	<b>\$37,758</b>



## **PUBLIC WORKS**

### Project Descriptions

#### **ONGOING INFRASTRUCTURE PROGRAMS**

- 1 Roadway Reconstruction FY88-FY95, Citywide  
Reconstruct close to 85 miles of roadways including new sidewalks and underground lighting conduits.
- 2 Roadway Resurfacing FY89-FY95, Citywide  
Skim coat 114 miles of roadways.
- 3 Sidewalk Reconstruction FY88-FY95, Citywide  
Reconstruct more than 13 miles of sidewalks.
- 4 Street Lighting FY89-FY95, Citywide  
Install new lighting on streets.

#### **BRIDGE PROGRAM**

- 5-17 Vehicular Bridges, Citywide  
Complete design and engineering analysis for rehabilitation/reconstruction of 19 vehicular bridges and perform emergency bridge repairs at various sites as needed. State and federal construction funding anticipated.



# PUBLIC WORKS

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>ONGOING INFRASTRUCTURE PROGRAMS</b>							
1 Roadway Reconstruction FY88-FY95	\$16,608	\$5,926	\$49,752	\$22,290	\$94,576	\$0	\$94,576
2 Roadway Resurfacing FY89-FY95	2,748	1,010	8,114	0	11,872	0	11,872
3 Sidewalk Reconstruction FY88-FY95	2,579	880	9,030	2,000	14,489	0	14,489
4 Street Lighting FY89-FY95	849	1,734	10,128	2,100	14,811	0	14,811
<b>BRIDGE PROGRAM</b>							
5 Alford Street Bridge	28	11	0	0	39	300	339
6 American Legion Highway over Morton Street	51	21	0	0	72	600	672
7 Belgrade Avenue Bridge	0	0	81	0	81	0	81
8 Blakemore Street Bridge	0	0	35	0	35	0	35
9 Bridge Repair	0	0	500	0	500	0	500
10 Chelsea Street Bridge	185	12	47	0	244	3,000	3,244
11 Congress Street Bridge	167	40	15	0	222	800	1,022
12 Cummins Highway over Railroad	114	8	0	0	122	0	122
13 Dalton Street Bridge	0	0	32	0	32	0	32
14 Dana Avenue Bridge	0	0	60	0	60	0	60
15 Engineering Services	328	175	700	65	1,268	0	1,268
16 Ipswich Street Bridge	0	0	110	0	110	0	110
17 Long Island Bridge Decking Phase II	2,007	1,079	2,857	0	5,943	0	5,943

## **PUBLIC WORKS**

### Project Descriptions

#### **BRIDGE PROGRAM**

18-32 Vehicular Bridges, Citywide

Complete design and engineering analysis for rehabilitation/reconstruction of 19 vehicular bridges and perform emergency bridge repairs at various sites as needed. State and federal construction funding anticipated.

## PUBLIC WORKS

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
18 Long Island Bridge Embankment	0	38	35	0	73	0	73
19 Long Island Bridge Inspection	0	0	157	0	157	0	157
20 Long Island Bridge Lighting	0	0	113	185	298	0	298
21 Long Island Bridge Painting	0	0	694	2,559	3,253	0	3,253
22 Long Island Bridge Structure	0	0	311	0	311	0	311
23 Massachusetts Avenue over Huntington Avenue	36	7	10	0	53	300	353
24 Meridian Street Bridge Span	286	96	88	0	470	0	470
25 Meridian Street Bridge Piers	75	10	25	0	110	620	730
26 North Washington Street Bridge Repairs	0	123	0	0	123	0	123
27 North Washington Street Bridge	181	117	58	0	356	1,500	1,856
28 Reservation Road Bridge over Mother Brook	87	15	0	0	102	600	702
29 Summer Street over A Street	0	0	0	0	0	600	600
30 Summer Street over C Street	51	8	0	0	59	120	179
31 Summer Street over Fort Point Channel	134	74	17	0	225	1,500	1,725
32 Walworth Street Bridge	0	0	99	0	99	0	99

**PUBLIC WORKS**  
Project Descriptions

**MAINTENANCE FACILITY IMPROVEMENTS**

- 33 Brighton Maintenance Yard  
Repair roof and plumbing system; replace windows, doors, and fencing; and perform general site improvements.
- 34 Central Maintenance Facility, South End  
Complete engineering analysis of facility; repair exterior ramps, concrete slab beams, curbs, and walls; and replace expansion joints and fireproofing on structural frame and deck.
- 35 Dana Avenue Maintenance Yard, Hyde Park  
Replace roof, windows, and doors; repoint masonry; upgrade plumbing system; and install security system.
- 36 East Boston Maintenance Yard  
Construct building with administrative area, salt and vehicle storage space, and ambulance bay.
- 37 Forest Hills Maintenance Yard, Jamaica Plain  
Undertake an analysis of existing PWD operations and space requirements, repair roof, replace doors and windows, and repoint masonry.
- 38 Gibson Street Maintenance Yard, Dorchester  
Construct a one-bay ambulance garage, salt shed, and new Public Works Department maintenance buildings.
- 39 Hancock Street Maintenance Yard, Dorchester  
Demolish abandoned building, repair masonry on existing facility, and improve drainage system and site.
- 40 Maintenance Yards, Citywide  
Improve sites of various neighborhood maintenance yards.
- 41 Roxbury Maintenance Yard  
Renovate roof and windows and improve site including demolition of abandoned buildings, new fencing, and new fuel pump.
- 42 Salt Storage Sheds, Citywide  
Construct pre-fabricated salt storage sheds.
- 43 Transportation Maintenance Yard  
Perform general repairs, remove asbestos, and upgrade electrical and HVAC systems.
- 44 West Roxbury Maintenance Yard  
Repair roof and masonry, demolish dilapidated buildings, construct new administrative and garage areas, upgrade security system, and improve site.

**PUBLIC WORKS**

**Capital Expenditures**

*(In Thousands of Dollars)*

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
<b>MAINTENANCE FACILITY IMPROVEMENTS</b>							
33 Brighton Maintenance Yard	364	48	0	0	412	0	412
34 Central Maintenance Facility	15	35	1,121	0	1,171	0	1,171
35 Dana Avenue Maintenance Yard	290	24	0	0	314	0	314
36 East Boston Maintenance Yard	59	66	2,050	0	2,175	0	2,175
37 Forest Hills Maintenance Yard	191	18	20	0	229	0	229
38 Gibson Street Maintenance Yard	0	0	1,851	0	1,851	0	1,851
39 Hancock Street Maintenance Yard	57	58	761	0	876	0	876
40 Maintenance Yards	0	0	842	0	842	0	842
41 Roxbury Maintenance Yard	7	33	1,140	0	1,180	0	1,180
42 Salt Storage Sheds	94	55	605	1,390	2,144	0	2,144
43 Transportation Maintenance Yard	0	0	288	0	288	0	288
44 West Roxbury Maintenance Yard	434	24	0	0	458	0	458

## PUBLIC WORKS

### Project Descriptions

#### TRANSPORTATION DEPARTMENT PROJECTS IN COOPERATION WITH PUBLIC WORKS

- 45 Andrew Square, South Boston  
Reconstruct intersection including roadway widening, channelization, and resignalization; install new sidewalks; and plant trees.
- 46 Blue Hill Avenue Engineering Phase II, Mattapan  
Develop design and engineering plans to reconstruct Blue Hill Avenue from Morton Street to Babson Street. State and federal funding for construction anticipated.
- 47 Blue Hill Avenue/Dudley Street Engineering Phase III, Roxbury  
Develop design and engineering plans to reconstruct Blue Hill Avenue from Grove Hall to Dudley Street and Dudley Street from Blue Hill Avenue to Warren Street. State and federal funding for construction anticipated.
- 48 Boylston Street Sidewalk Engineering, Back Bay  
Coordinate public-private program of sidewalk improvements along Boylston Street from the Public Gardens to the Fens.
- 49 Brighton Avenue Engineering, Allston/Brighton  
Develop design and engineering plans to reconstruct Brighton Avenue from Packards Corner to Cambridge Street. State and federal funding for construction anticipated.
- 50 Columbia Road Engineering, Dorchester  
Develop design and engineering plans to reconstruct Columbia Road from Midlands Railroad to Blue Hill Avenue. State and federal funding for construction anticipated.
- 51 Commercial Street Engineering, North End  
Develop design and engineering plans to reconstruct roadways and sidewalks and to install lighting along Commercial Street from Atlantic Avenue to North Washington Street. State and federal funding for construction anticipated.
- 52 Commonwealth Avenue Engineering, Brighton  
Develop design and engineering plans to reconstruct roadways and sidewalks and to install lighting along Commonwealth Avenue from Brighton Avenue to Kelton Street. City capital funding for design and engineering. State and federal funding for construction anticipated.
- 53 Congress Street, Central Business District  
Reconstruct roadway median and install traffic signals, wrought iron fence to improve access to persons with disabilities and pedestrian safety, and granite planters.
- 54 Congress Street Phase II, Central Business District  
Improve sidewalks and streetscape.

## PUBLIC WORKS

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	Capital Fund Expenditures FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
TRANSPORTATION DEPARTMENT PROJECTS IN COOPERATION WITH PUBLIC WORKS							
45 Andrew Square	0	0	472	0	472	0	472
46 Blue Hill Avenue Engineering Phase II	148	14	0	0	162	2,965	3,127
47 Blue Hill Avenue/Dudley Street Engineering Phase III	240	75	136	0	451	6,000	6,451
48 Boylston Street Sidewalk Engineering	297	0	28	0	325	0	325
49 Brighton Avenue Engineering	51	0	145	0	196	8,750	8,946
50 Columbia Road Engineering	94	32	0	0	126	1,500	1,626
51 Commercial Street Engineering	168	112	122	0	402	3,000	3,402
52 Commonwealth Avenue Engineering	0	0	0	58	58	11,000	11,058
53 Congress Street	430	0	0	0	430	0	430
54 Congress Street Phase II	0	200	435	0	635	0	635

## PUBLIC WORKS

### Project Descriptions

- |    |   |   |
|----|---|---|
| 55 | Day Square/Eagle Square, East Boston                            | Modify roadway alignment, create additional traffic islands, install traffic signals, and build additional parking to improve pedestrian and vehicular safety.  |
| 56 | Downtown Crossing Study, Central Business District              | Conduct preliminary design of streetscape improvements at Downtown Crossing and the Midtown Cultural District.  |
| 57 | Essex Street Engineering, Central Business District             | Develop design and engineering plans to reconstruct and widen roadways and sidewalks and to install lighting along Essex Street. City capital funding for design and engineering. State and federal funding for construction anticipated. |
| 58 | Housing Development Infrastructure, Citywide                    | Fund roadway, sidewalk, and street lighting improvements annually along public ways associated with affordable housing developments.  |
| 59 | North Station Area Pedestrian Safety, Central Business District | Improve pedestrian safety along Causeway and Canal Streets through to Congress Street.  |
| 60 | Northern Avenue Connector Roads Engineering, South Boston       | Develop design and engineering plans for Northern Avenue and connector roadways to permit access to Fort Point Channel area. State and federal funding for construction anticipated.  |
| 61 | South Street, Jamaica Plain                                     | Develop design and engineering plans to reconstruct South Street from Centre Street to the Arborway in conjunction with the MBTA's restoration of the Arborway. State and Federal funding for construction anticipated.                   |
| 62 | Traffic Signals FY86-FY95, Citywide                             | Install/upgrade traffic signals at an average of seven intersections annually.  |
| 63 | Traffic Signal Improvements, Citywide                           | Complete engineering plans to upgrade and computerize traffic signals at 20 intersections. State and Federal funding for construction anticipated.  |
| 64 | Transportation Emergency Control Center, City Hall              | Construct a new Transportation Emergency Control Center to house computerized traffic signalization equipment, the Public Works storm center, and the 800 mhz communications center.  |
| 65 | Washington Street Engineering, Roslindale                       | Develop design and engineering plans to reconstruct Washington Street from West Roxbury Parkway to Forest Hills. State and federal funding for construction anticipated.  |
| 66 | West 2nd Street/B Street, South Boston                          | Improve intersection including roadway widening and rechannelization.   |



**PUBLIC WORKS**  
**Capital Expenditures**  
*(In Thousands of Dollars)*

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
55 Day Square/Eagle Square	552	288	175	0	1,015	0	1,015
56 Downtown Crossing Study	151	5	0	0	156	0	156
57 Essex Street Engineering	0	0	110	120	230	3,370	3,600
58 Housing Development Infrastructure	198	125	1,527	1,433	3,283	0	3,283
59 North Station Area Pedestrian Study	0	0	123	0	123	0	123
60 Northern Avenue Connector Roads Engineering	477	80	483	0	1,040	9,750	10,790
61 South Street	0	30	209	0	239	3,000	3,239
62 Traffic Signals FY86-FY95	1,057	664	1,050	246	3,017	0	3,017
63 Traffic Signal Improvements	61	0	0	0	61	2,500	2,561
64 Transportation Emergency Control Center	234	0	0	0	234	0	234
65 Washington Street Engineering	254	58	75	0	387	5,000	5,387
66 West 2nd Street/B Street	0	45	0	0	45	0	45
<b>Total Current Projects</b>	<b>32,437</b>	<b>13,473</b>	<b>96,836</b>	<b>32,446</b>	<b>175,192</b>	<b>66,775</b>	<b>241,967</b>
<b>Total Expensed Projects</b>	<b>41,116</b>				<b>41,116</b>	<b>7,200</b>	<b>48,316</b>
<b>Total Capital Investment</b>	<b>\$73,553</b>				<b>\$216,308</b>	<b>\$73,975</b>	<b>\$290,283</b>



## BOSTON REDEVELOPMENT AUTHORITY

### Project Descriptions

- 1 Castle Square Housing Infrastructure, South End  
Reconstruct roadways and sidewalks, install lighting, and rehabilitate neighborhood park in association with the Castle Square housing renovation.
- 2 Charlestown Streets  
Reconstruct 23 roadways and sidewalks, install lighting, and plant trees as part of the original Charlestown Urban Renewal Plan.
- 3 Chinatown Gateway  
Rehabilitate gateway arch in Chinatown. Additional funding provided through the Edward Ingersoll Browne Trust Fund.
- 4 Conkling Housing Infrastructure, Roxbury  
Reconstruct sidewalks, install lighting, and plant trees in association with the Conkling housing development.
- 5 Custom House Area Infrastructure, Central Business District  
Reconstruct roadways and sidewalks, install lighting, and plant trees.
- 6 Fountain Hill Housing Infrastructure, Roxbury  
Reconstruct sidewalks, install lighting, and plant trees in association with the Fountain Hill housing development.
- 7 Government Center Footbridge, Central Business District  
Complete preliminary design of new footbridge over Congress Street.
- 8 Harborwalk Communication System, Charlestown  
Complete preliminary design of a communication system identifying access to the Downtown and Charlestown waterfronts.
- 9 Hayes Park, South End  
Reconstruct park, install lighting and fencing, and enhance landscaping.
- 10 John Eliot Square Infrastructure, Roxbury  
Reconstruct roadways and brick sidewalks, install lighting, and plant trees.
- 11 New Dudley Street Phase II, Roxbury  
Design the reconstruction of New Dudley Street. State funding for construction.
- 12 Parcel 18 Plaza, Roxbury  
Construct roadways and sidewalks, install lighting, and plant trees to support economic development along the Southwest Corridor.
- 13 Parcel C-2a-1, Charlestown  
Construct new roadway and sidewalks and install lighting for housing development at Main and Baldwin Streets.
- 14 Park Plaza Phase III, Back Bay  
Construct sidewalks, install lighting, and plant trees.

# BOSTON REDEVELOPMENT AUTHORITY

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Castle Square Housing Infrastructure	\$0	\$0	\$1,800	\$200	\$2,000	\$0	\$2,000
2 Charlestown Streets	200	0	1,973	2,430	4,603	0	4,603
3 Chinatown Gateway	0	10	125	0	135	85	220
4 Conkling Housing Infrastructure	0	0	120	0	120	0	120
5 Custom House Area Infrastructure	0	0	0	1,786	1,786	0	1,786
6 Fountain Hill Housing Infrastructure	669	24	15	0	708	0	708
7 Government Center Footbridge	47	8	0	0	55	0	55
8 Harborwalk Communication System	20	35	145	0	200	200	400
9 Hayes Park	7	25	468	0	500	0	500
10 John Eliot Square Infrastructure	0	0	80	982	1,062	800	1,862
11 New Dudley Street Phase II	45	10	15	0	70	0	70
12 Parcel 18 Plaza	0	0	0	2,010	2,010	0	2,010
13 Parcel C-2a-1	403	17	0	0	420	0	420
14 Park Plaza Phase III	0	0	1,110	1,200	2,310	0	2,310

**BOSTON REDEVELOPMENT AUTHORITY**  
Project Descriptions

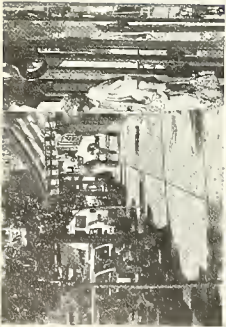
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|----|---|--|
| 15 | Shawmut Avenue, South End               | Reconstruct roadways and sidewalks, install lighting, and plant trees from East Berkeley Street to Upton Street. |
| 16 | South End Real Estate Court Awards      | Fund payments for urban renewal and public improvements.   |
| 17 | South End Streets                       | Reconstruct various roadways, install brick sidewalks and lighting, and plant trees.                             |
| 18 | Tremont Village Streetscape, South Cove | Reconstruct sidewalks, install lighting, and plant trees along Tremont and Church Streets.                       |
| 19 | Washington Park Streets, Roxbury        | Reconstruct remaining streets outlined in Washington Park Urban Renewal Plan.                                    |
| 20 | Whittier Street Health Center, Roxbury  | Replace roof, windows, and boiler.   |
| 21 | Worcester Square Park, South End        | Reconstruct park and sidewalks and install lighting and amenities.   |

# BOSTON REDEVELOPMENT AUTHORITY

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
15 Shawmut Avenue	61	20	1,782	0	1,863	0	1,863
16 South End Real Estate Court Awards	0	34	317	0	351	0	351
17 South End Streets	1,339	88	2,352	0	3,779	0	3,779
18 Tremont Village Streetscape	0	40	129	0	169	0	169
19 Washington Park Streets	1,303	21	0	0	1,324	0	1,324
20 Whittier Street Health Center	179	31	0	0	210	0	210
21 Worcester Square Park	549	34	75	0	658	0	658
<b>Total Current Projects</b>	<b>4,822</b>	<b>397</b>	<b>10,506</b>	<b>8,608</b>	<b>24,333</b>	<b>1,085</b>	<b>25,418</b>
<b>Total Expensed Projects</b>	<b>10,343</b>				<b>10,343</b>	<b>15,311</b>	<b>25,654</b>
<b>Total Capital Investment</b>	<b>\$15,165</b>				<b>\$34,676</b>	<b>\$16,396</b>	<b>\$51,072</b>



## PUBLIC FACILITIES – DEVELOPMENT DIVISION

### Project Descriptions

- 1 Centre Street Business District,  
Jamaica Plain  
Improve roadway, sidewalks, and lighting and plant trees.
- 2 Codman Square Business District,  
Dorchester  
Install new sidewalks and lighting, improve traffic signalization, and plant trees in support of new residential and commercial development.
- 3 Dudley Town Center, Roxbury  
Design and construct new town common near Dudley Street and Blue Hill Avenue.  
City capital funding to supplement State Grant.
- 4 Egleston Square, Roxbury  
Contribute to creation of City parking facility in cooperation with the Real Property Department.
- 5 Roslindale Village Business District  
Reconstruct sidewalks, replace lighting, and plant trees along South Street and Belgrade Avenue in conjunction with commuter rail station improvements and commercial revitalization program.

## PUBLIC FACILITIES - DEVELOPMENT DIVISION

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range Range	Total Capital Fund	Other	Total Project Budget
1 Centre Street Business District	\$360	\$65	\$515	\$0	\$940	\$0	\$940
2 Codman Square Business District	90	180	730	149	1,149	0	1,149
3 Dudley Town Center	0	0	500	0	500	1,000	1,500
4 Egleston Square	0	100	0	15	115	0	115
5 Roslindale Village Business District	73	200	307	86	666	0	666
<b>Total Current Projects</b>	<b>523</b>	<b>545</b>	<b>2,052</b>	<b>250</b>	<b>3,370</b>	<b>1,000</b>	<b>4,370</b>
<b>Total Expensed Projects</b>	<b>2,148</b>				<b>2,148</b>	<b>0</b>	<b>2,148</b>
<b>Total Capital Investment</b>	<b>\$2,671</b>				<b>\$5,518</b>	<b>\$1,000</b>	<b>\$6,518</b>

## ECONOMIC DEVELOPMENT AND INDUSTRIAL CORPORATION

### Project Descriptions

- 1 Boston Technical Center Boiler Replacement, BMIP  
Replace and upgrade heating plant.
- 2 Boston Technical Center Renovations, BMIP  
Improve and rehabilitate entrances, elevator, floors, roof, security system, and electrical service.
- 3 Drydock Park, BMIP  
Construct small park and viewing stand near Drydock #3.
- 4 Drydock #3 Caisson, BMIP  
Conduct engineering analysis to determine scope of repairs.
- 5 East Jetty Crane, BMIP  
Remove abandoned cargo crane.
- 6 Railroad Crossing, BMIP  
Install rubberized railroad crossings at two locations.
- 7 Sewer and Drains, BMIP  
Improve BMIP drainage system.
- 8 South Jetty Survey, BMIP  
Survey portions of the South Jetty to determine current load-bearing capacity.
- 9 Underground Fuel Storage Tank, BMIP  
Replace existing fuel storage tank.





# ECONOMIC DEVELOPMENT AND INDUSTRIAL CORPORATION

## Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Boston Technical Center Boiler Replacement	\$6	\$88	\$0	\$0	\$94	\$0	\$94
2 Boston Technical Center Renovations	17	136	130	\$0	283	0	283
3 Drydock Park	288	0	5	\$0	293	0	293
4 Drydock #3 Caisson	52	389	134	\$0	575	0	575
5 East Jetty Crane	0	35	10	\$0	45	0	45
6 Railroad Crossing	0	20	10	\$0	30	0	30
7 Sewer and Drains	0	100	101	\$0	201	0	201
8 South Jetty Survey	0	8	0	\$0	8	0	8
9 Underground Fuel Storage Tank	0	27	73	\$0	100	0	100
<b>Total Current Projects</b>	<b>363</b>	<b>803</b>	<b>\$463</b>	<b>0</b>	<b>1,629</b>	<b>0</b>	<b>1,629</b>
<b>Total Expensed Projects</b>	<b>3,845</b>				<b>3,845</b>	<b>1,944</b>	<b>5,789</b>
<b>Total Capital Investment</b>	<b>\$4,208</b>				<b>\$5,474</b>	<b>\$1,944</b>	<b>\$7,418</b>

## MUNICIPAL AND HISTORIC FACILITIES

### Project Descriptions



- 1 Asbestos Removal, Citywide  
Remove asbestos in various City facilities.
- 2 Automatic Sprinkler Systems, Citywide  
Install automatic sprinkler systems as required by state regulation.
- 3 Boston Business School, Allston  
Replace roof and upgrade HVAC system.
- 4 Boston City Hall Access Improvements  
Renovate rest rooms for access to persons with disabilities on floors six through nine and perform other interior access modifications.
- 5 Boston City Hall Asbestos Removal  
Identify and remove asbestos from all public office spaces.
- 6 Boston City Hall Child Care Center  
Reconstruct fourth floor as a child care center.
- 7 Boston City Hall Cooling Towers  
Repair tower structures.
- 8 Boston City Hall Electrical System  
Upgrade repair risers, electrical closet, switches, panel boards, light controls, bus ducts, and connections; replace conduit; and relamp garage.
- 9 Boston City Hall Elevators  
Repair passenger and freight elevators and improve access to persons with disabilities.
- 10 Boston City Hall Generator  
Install emergency backup generator.
- 11 Boston City Hall HVAC System  
Install new chiller with modern temperature control system, repair cooling towers, retube steam absorber, and improve air handling system.
- 12 Boston City Hall Plaza  
Waterproof courtyard and repair and waterproof plaza over Dock Square garage.
- 13 Boston City Hall Waterproofing  
Replace roof and flashing around skylights, waterproof terraces, and caulk exterior.
- 14 Building Security Systems, Citywide  
Install security monitoring equipment to utilize Cable Access Television (CATV) hookups.
- 15 City Archive Site Study  
Conduct a facility study to site City Archives.
- 16 Codman Square Municipal Building, Dorchester  
See Health and Hospitals for project description.
- 17 Curtis Hall Phase II, Jamaica Plain  
See Recreation Facilities for project description.
- 18 East Boston Municipal Building  
Remove asbestos, replace roof, repair masonry, upgrade fire detection system, and rebuild chimney.

## MUNICIPAL AND HISTORIC FACILITIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	Capital Fund Expenditures FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
1 Asbestos Removal	\$176	\$103	\$748	\$0	\$1,027	\$0	\$1,027
2 Automatic Sprinkler Systems	0	173	4,786	6,574	11,533	0	11,533
3 Boston Business School	0	0	0	500	500	0	500
4 Boston City Hall Access Improvements	0	15	335	0	350	0	350
5 Boston City Hall Asbestos Removal	2,277	200	5,001	1,575	9,053	0	9,053
6 Boston City Hall Child Care Center	329	25	100	0	454	0	454
7 Boston City Hall Cooling Towers	0	0	276	0	276	0	276
8 Boston City Hall Electrical System	0	23	157	0	180	0	180
9 Boston City Hall Elevators	118	38	1,159	0	1,315	0	1,315
10 Boston City Hall Generator	12	10	1,437	0	1,459	0	1,459
11 Boston City Hall HVAC System	1,241	278	3,540	400	5,459	0	5,459
12 Boston City Hall Plaza	1,534	1,012	2,348	0	4,894	0	4,894
13 Boston City Hall Waterproofing	1,648	236	3,403	0	5,287	0	5,287
14 Building Security Systems	669	115	366	0	1,150	0	1,150
15 City Archive Site Study	0	0	50	0	50	0	50
16 Codman Square Municipal Building			See Health and Hospitals for budget expenditures				
17 Curtis Hall Phase II			See Recreation Facilities for budget expenditures				
18 East Boston Municipal Building	0	0	281	0	281	0	281

## MUNICIPAL AND HISTORIC FACILITIES

### Project Descriptions

- |    |  |  |
|----|--|--|
| 19 | East Boston Seawall  | Conduct engineering study to assess condition of seawall adjacent to urban wild.   |
| 20 | Electrical Service Conversion, Citywide                      | Convert several City facilities from D/C to A/C power.   |
| 21 | Faneuil Hall, Central Business District                      | Renovate structure and complete historic rehabilitation. Federal funding for restoration.  |
| 22 | Fuel Tank Replacement Study, Citywide                        | Conduct study to assess condition of City-owned underground fuel storage tanks.  |
| 23 | Hancock Street Municipal Building, Dorchester                | Replace roof and windows, install security alarm system, improve access to persons with disabilities, and renovate interior.               |
| 24 | Hawkins Street Municipal Building, Central Business District | Renovate interior and exterior for use as municipal office space.  |
| 25 | Hyde Park Municipal Building Phase I                         | See Recreation Facilities for project description.   |
| 26 | Mobile Generator   | Purchase emergency generator for use by several City departments.  |
| 27 | Municipal Building Study, Citywide                           | Conduct a comprehensive inventory and user analysis including an assessment of access to persons with disabilities in all City facilities. |
| 28 | Municipal Building Survey, Citywide                          | Survey mechanical and HVAC needs of City facilities which share mechanical systems of state-owned courthouses.                             |
| 29 | Municipal Cable TV Studio, Central Business District         | Improve electrical and HVAC systems.   |
| 30 | North Street Electrical System, North End                    | Upgrade electrical system.   |
| 31 | Old State House, Central Business District                   | Repair structural elements and complete historic rehabilitation. Federal funding for repairs.  |
| 32 | Printing Equipment, North End                                | Purchase equipment including offset jet press, folding machines, plate processor, stitchers, and cutters.                                  |

## MUNICIPAL AND HISTORIC FACILITIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY 1991	FY 1992-FY 1995	Long- Range	Total Capital Fund	Other	Total Project Budget
19 East Boston Seawall	0	50	100	0	150	0	150
20 Electrical Service Conversion	60	95	145	0	300	0	300
21 Faneuil Hall	0	10	0	0	10	8,280	8,290
22 Fuel Tank Replacement Study	0	0	200	0	200	0	200
23 Hancock Street Municipal Building	38	24	1,468	0	1,530	0	1,530
24 Hawkins Street Municipal Building	2,201	494	583	0	3,278	0	3,278
25 Hyde Park Municipal Building Phase I							
26 Mobile Generator	0	115	0	0	115	0	115
27 Municipal Building Study	80	20	5	0	105	0	105
28 Municipal Building Survey	0	0	50	0	50	0	50
29 Municipal Cable TV Studio	48	314	134	0	496	0	496
30 North Street Electrical System	0	0	58	0	58	0	58
31 Old State House	0	0	0	0	0	6,066	6,066
32 Printing Equipment	188	102	0	0	290	0	290

See Recreation Facilities for budget expenditures

## MUNICIPAL AND HISTORIC FACILITIES

### Project Descriptions

- 33 Roslindale Municipal Building Phase II See Recreation Facilities for project description.
- 34 Tobin Municipal Building, Mission Hill See Recreation Facilities for project description.
- 35 Tobin Municipal Building Site Improvements, Mission Hill See Recreation Facilities for project description.
- 36 Veronica B. Smith Multi-Service Senior Center, Brighton Renovate basement space, improve heating system, replace windows, install elevator, improve access to persons with disabilities, and enhance landscaping.
- 37 15 Beacon Street, Central Business District Perform critical repairs and project long-term facility needs.
- 38 20 Church Street, Bay Village Renovate exterior and upgrade building systems.
- 39 800 mhz Trunked Radio System Purchase and install citywide inter-departmental radio communication system including infrastructure and control system.

## MUNICIPAL AND HISTORIC FACILITIES

### Capital Expenditures

(In Thousands of Dollars)

Current Projects	Expended Thru 9/30/90	Capital Fund Expenditures FY1991	FY1992-FY1995	Long- Range	Total Capital Fund	Other	Total Project Budget
33 Roslindale Municipal Building Phase II			See Recreation Facilities for budget expenditures				
34 Tobin Municipal Building			See Recreation Facilities for budget expenditures				
35 Tobin Municipal Building Site Improvements			See Recreation Facilities for budget expenditures				
36 Veronica B. Smith Multi-Service Senior Center	710	34	923	0	1,667	0	1,667
37 15 Beacon Street	383	0	0	3,925	4,308	0	4,308
38 20 Church Street	0	0	336	0	336	0	336
39 800 mhz Trunked Radio System	467	83	150	0	700	0	700
<b>Total Current Projects</b>	<b>12,179</b>	<b>3,569</b>	<b>28,139</b>	<b>12,974</b>	<b>56,861</b>	<b>14,346</b>	<b>71,207</b>
<b>Total Expensed Projects</b>	<b>3,364</b>				<b>3,364</b>	<b>0</b>	<b>3,364</b>
<b>Total Capital Investment</b>	<b>\$15,543</b>				<b>\$60,225</b>	<b>\$14,346</b>	<b>\$74,571</b>















